

SOLANO COUNTY WATER AGENCY



BOARD OF DIRECTORS' MEETING

BOARD OF DIRECTORS:

Chair:

Mayor Alma Hernandez
City of Suisun City

Vice Chair:

Director J.D. Kluge
Solano Irrigation District

Mayor Steve Young
City of Benicia

Mayor Steve Bird
City of Dixon

Mayor Catherine Moy
City of Fairfield

Director Chris Holdener
Maine Prairie Water District

Director Gabe DeTar
Reclamation District No. 2068

Mayor Edwin Okamura
City of Rio Vista

Supervisor Cassandra James
Solano County District 1

Supervisor Monica Brown
Solano County District 2

Supervisor Wanda Williams
Solano County District 3

Supervisor John Vasquez
Solano County District 4

Supervisor Mitch Mashburn
Solano County District 5

Mayor John Carli
City of Vacaville

Mayor Andrea Sorce
City of Vallejo

GENERAL MANAGER:

Chris Lee
Solano County Water Agency

DATE: Thursday, March 12, 2026

TIME: 6:30 pm

PLACE: Berryessa Room
Solano County Water Agency Office
810 Vaca Valley Parkway, Suite 202
Vacaville, CA 95688

Remote participation is available under AB 2449:
Please review the insert after agenda regarding AB 2449.

Zoom Information:

<https://us02web.zoom.us/j/86847349477?pwd=7VzR4b15cpyDflUb2YH40CrV6YFwlb.1>

Meeting ID: 868 4734 9477 | Passcode: 810810

One tap mobile: +16699006833,,83363088045#,,,,*810810#

Phone Number: +1 669 900 6833

1. **CALL TO ORDER**

2. **ROLL CALL**

(A) **Announcements Pursuant to AB 2449 (if any)**

3. **PLEDGE OF ALLEGIANCE**

4. **APPROVAL OF AGENDA**

5. **PUBLIC COMMENT**

The Public Comment section provides an opportunity to address the Board of Directors on items that are not listed on the agenda, or informational items pertinent to the agency's business. The Board welcomes your comments and requests that speakers present their remarks in a respectful manner, within established time limits, and focus on issues which directly affect the agency or are within the jurisdiction of the agency. The Board will not be able to act on matters brought to its attention under this item until a future board meeting.

If you wish to make a Public Comment, please contact the Secretary at: clee@scwa2.com to expedite the process, thank you. Public Comments may still be made during the meeting without prior notice.



6. **CONSENT ITEMS** *(estimated time: 5 minutes)*

- (A) Minutes: Approval of the Minutes of the Board of Directors meeting of February 12, 2026.
- (B) Expenditure Approvals: Approve expenditures from the Water Agency checking account for February 2026.
- (C) Contract Amendment with UC Davis: Authorize General Manager to execute Amendment No. 1 with UC Davis for additional Fish Monitoring Tasks as part of the Healthy Rivers & Landscape program.

7. **BOARD MEMBER REPORTS** *(estimated time: 5 minutes)*

RECOMMENDATION: For information only.

8. **GENERAL MANAGER'S REPORT** *(estimated time: 5 minutes)*

RECOMMENDATION: For information only.

9. **NORTH BAY WATERSHED ASSOCIATION REPORT** *(estimated time: 5 minutes)*

RECOMMENDATION: For information only.

Receive report from Elizabeth Patterson on activities of the North Bay Watershed Association.

The Solano County Water Agency is a member of the North Bay Watershed Association, which is a group of diverse regional and local public agencies throughout the North Bay region working to craft regional approaches to managing our common watershed. Association members work cooperatively on water resources issues and go beyond traditional boundaries to promote good stewardship of the North Bay watersheds. For more information: <https://www.nbwatershed.org> .

10. **SOLANO WATER ADVISORY COMMISSION REPORT** *(estimated time: 5 minutes)*

RECOMMENDATION: For information only.

The Solano Water Advisory Commission (SWAC) is comprised of senior management staff of each of the individual agencies that make up the Solano County Water Agency. The SWAC and Water Agency staff meet monthly and confer on water and related issues and make reports and recommendations to the Water Agency Board of Directors.

11. **2016-2025 STRATEGIC PLAN UPDATE** *(estimated time: 10 minutes)*

RECOMMENDATION: Provide direction to staff on updates to 2016-2025 Strategic Plan.

The Strategic Plan defines a clear vision for the management of water resources within the Solano County Water Agency's scope of responsibility. The Plan highlights important goals and objectives needed to accomplish the mission and vision of the Agency through 2025.

At the recommendation of the Solano Water Advisory Commission, the Water Agency Board of Directors established a Strategic Planning Stakeholder Group to develop a Strategic Plan. The purpose of the Strategic Plan is to provide guidance to the Board and Agency staff in directing Agency policy and resources to address current and future issues within the Agency’s purview.

12. WATER CONSERVATION PROGRAM UPDATE (estimated time: 10 minutes)

RECOMMENDATION: For information only.

In 2025, portions of SB 606 and AB 1668 went into effect. This legislation was signed in 2018 as a response to persistent droughts in the years preceding the passing of the legislation. The legislation is collectively known as Making Conservation a California Way of Life. This set annual urban water use standards for all California retail water suppliers with over 3,000 service connections. This comprehensive legislation has been phased out over several years and has several components that water suppliers must meet to remain compliant. There are five components that help to determine the urban water use objective (overall water budget) for each supplier: indoor residential water budget, outdoor residential water budget, commercial, industrial, and institutional (CII) outdoor water budget, water loss budget, and variances or temporary provisions.

13. STATE WATER PROJECT – ONE YEAR WATER TRANSFER OF ARTICLE 56 “CARRYOVER” WATER (estimated time: 5 minutes)

RECOMMENDATION:

1. Authorize General Manager to execute Agreement between Department of Water Resources (DWR), SCWA, and a State Water Contractor(s), for transfer/exchange of 2026 Article 56 “Carryover” water on behalf of the Cities of Benicia, Vallejo, Vacaville, Fairfield, and Suisun City.
2. Authorize the General Manager to sign Letter(s) of Understanding between SCWA and the Cities of Benicia, Vallejo, Vacaville, Fairfield, and Suisun City memorializing SCWA’s facilitation role in transfer/exchange of 2026 Article 56 “Carryover” water allocated to the Cities of Benicia, Vallejo, Vacaville, Fairfield, and Suisun City to a State Water Contractor(s).

The Board adopted the Water Transfer and Exchange Policy in July 2021 to guide how State Water Project (SWP) supplies are managed among member agencies. Because current storage conditions at Lake Oroville and San Luis Reservoir create a high risk of losing 10–20 TAF of Article 56 carryover water if San Luis spills, staff want to be ready to process any requested transfers quickly. This action applies only to 2026 Article 56 carryover water; any other types of transfers would require separate Board approval. Despite efforts to minimize losses, changing hydrologic conditions may still lead to unavoidable carryover water loss.

14. LEGISLATIVE UPDATES (estimated time: 10 minutes)

RECOMMENDATION: Hear report from Bob Reeb of Reeb Government Relations, LLC.

The Solano County Water Agency is committed to providing cities and farms with reliable access to water, flood risk reduction, and habitat conservation services. Federal and State financial and technical resources and legislative support are needed to fulfill our commitment to Solano County residents, businesses, and agricultural water users. The Solano County Water Agency is

represented by Reeb Government Relations for state matters and Lincoln Concepts for federal matters.

15. WATER POLICY UPDATES (estimated time: 10 minutes)

RECOMMENDATIONS:

1. Hear report from staff on current and emerging Delta and Water Policy issues and provide direction.
2. Hear status report from Committee Chair on activities of the SCWA Water Policy Committee.
3. Hear report on activities of the Delta Counties Coalition, Delta Protection Commission, and Delta Conservancy.

The Delta Counties Coalition, a consortium of five Delta Counties, including Contra Costa, Sacramento, San Joaquin, Solano, and Yolo, is working to give one voice to the Delta, advocating on behalf of local government and the four million people throughout the Delta region. Learn more at: <https://savethedelta.sacounty.gov> .

The Delta Protection Commission’s primary authority is over land use in the Delta’s unincorporated areas. The Commission coordinates the Sacramento-San Joaquin Delta National Heritage Area and leads the development of the Great California Delta Trail System. Learn more at: <https://delta.ca.gov> .

The Delta Conservancy leads efforts to preserve, protect, and restore the natural resources, economy, and agriculture of the Delta and Suisun Marsh through both internal programs and grant-funded projects. It collaborates with local communities, interested groups, science experts, Tribes, and state and federal agencies to accomplish this goal. Learn more at: <https://deltaconservancy/ca/gov> .

16. CLOSED SESSION (estimated time: 15 minutes)

PUBLIC EMPLOYEE PERFORMANCE EVALUATION (Gov. Code §54957(b)(1))

Title: General Manager

17. TIME AND PLACE OF NEXT MEETING

Thursday, April 9, 2026, at 6:30 p.m. at the SCWA offices.

The Full Board of Directors packet with background materials for each agenda item can be viewed on the Agency’s website at <https://www.scwa2.com/governance/board-meetings-agendas-minutes/>

Any materials related to items on this agenda distributed to the Board of Directors of Solano County Water Agency less than 72 hours before the public meeting are available for public inspection at the Agency’s offices located at the following address: 810 Vaca Valley Parkway, Suite 202, Vacaville, CA 95688. Upon request, these materials may be made available in an alternative format to persons with disabilities.

AB 2449 Provides Remote Options for Public Agencies

Despite the end of the COVID-19 pandemic, public agencies still have options available to them if they need to exercise remote participation for members of their legislative bodies. AB 2449 provides that if a quorum of the legislative body participates in person, a member of a legislative body may participate remotely so long as the member provides prompt notice and the need for remote participation falls under one of the statutorily defined exceptions. The member does not need to identify their location nor ensure it is accessible to the public.

Members of legislative bodies can use AB 2449 to participate remotely if there is “just cause” or if “emergency circumstances” exist. “Just cause” is defined as any of the following:

- Providing childcare or caregiving of a parent, grandparent, grandchild, sibling, spouse, or domestic partner that requires the member to participate remotely.
- A contagious illness that prevents attendance in person.
- Tending to a need related to a physical or mental disability.
- Travelling for business of the legislative body or another state or local agency.

“Emergency circumstances” are defined as follows:

- A physical or family medical emergency that prevents a member of a legislative body from attending in person.

Notice Must be Provided to Utilize AB 2449’s Provisions

In order to utilize the provisions of AB 2449, members of a legislative body must inform their public agency at the earliest possible opportunity of their need to participate remotely, which can include before the start of the meeting. The member must also provide a general description of the circumstances that require remote participation. In the case of emergency circumstances, the member must actually request that the legislative body allow them to participate remotely and the legislative body has to take action on this request.

Any member participating remotely because of just cause or emergency circumstances must publicly disclose at the meeting before any action is taken, whether any other individuals 18 years of age or older are present in the room at the remote location with the member, and the general nature of the member’s relationship with any such individuals.

Members and Public Must have Option to Participate in Meetings both Audibly and Visually

When a member participates remotely, he/she must utilize both audio and visual capabilities to effectuate compliance with the statute. Therefore, members of public agencies cannot use a call in only option to attend meetings, they must be on camera. Additionally, the legislative body is responsible for ensuring that the public can also participate in meetings remotely. This includes providing a way for the public to remotely hear, visually observe, and remotely address the legislative body. Furthermore, members of the public can no longer be required to submit their comments prior to the meeting but instead must be allowed to give comments in real time.

CONSENT ITEMS

**SOLANO COUNTY WATER AGENCY
BOARD OF DIRECTORS MEETING MINUTES
MEETING DATE: February 12, 2026**

The Solano County Water Agency Board of Directors met this evening in the Board Room located at the Water Agency office in Vacaville. Attending were:

Mayor Steve Young, City of Benicia
Mayor Steve Bird, City of Dixon
Mayor Edwin Okamura, City of Rio Vista
Mayor Alma Hernandez, City of Suisun City
Mayor Andrea Sorce, City of Vallejo
Mayor John Carli, City of Vacaville
Supervisor Wanda Williams, Solano County District 3
Supervisor Mitch Mashburn, Solano County District 5
Director J.D. Kluge, Solano Irrigation District
Director Chris Holdener, Maine Prairie Water District
Director Dale Crossley, Reclamation District 2068 (remote)

CALL TO ORDER

The meeting was called to order by Chair Hernandez at 6:30 pm.

APPROVAL OF AGENDA

On a motion by Director Kluge and a second by Mayor Okamura the Board unanimously approved by roll call vote the agenda.

PUBLIC COMMENT

There was no public comment.

CONSENT ITEMS

On a motion by Mayor Okamura and a second by Mayor Carli the Board unanimously approved by roll call vote the following consent items:

- (A) Minutes
- (B) Expenditure Approvals
- (C) Financial Report Approval
- (D) Contract amendment for engineering support to complete hydrologic and hydraulic evaluation on two additional overchutes of the Putah South Canal
- (E) Employee Handbook

BOARD MEMBER REPORTS

There were no board member reports.

GENERAL MANAGERS REPORT

General Manager Chris Lee shared that there are now upcoming rainfall events and additional storms in the forecast for the next week. Depending on the storm intensity and inflows, staff may need to monitor Lake Berryessa for potential spill conditions.

NORTH BAY WATERSHED ASSOCIATION REPORT

There were no updates.

SOLANO WATER ADVISORY COMMISSION REPORT

There were no updates as the Commission did not meet in January.

Mayor Sorce arrived at 6:40 pm and Supervisor Williams arrived at 6:43 pm.

BAY DELTA WATER QUALITY CONTROL PLAN UPDATE

Assistant General Manager Alex Rabidoux provided an update on the State Water Resources Control Board's Bay-Delta Water Quality Control Plan and recent public hearings. Mr. Rabidoux reported that the State Board released approximately 3,500 pages of updated environmental documentation and modeling results in December. The revised plan continues to include two primary implementation pathways: voluntary agreements, referred to as Healthy Rivers and Landscapes (HRL), and a regulatory unimpaired flow approach. While the voluntary agreements provide greater flexibility and are supported by Solano County agencies, the regulatory approach remains a concern due to potential impacts on local water supply reliability, reservoir operations, and municipal water rights. Staff also noted that while the State Board incorporated some modifications, including tributary water supply adjustments and recognition of physical limitations at Monticello Dam, significant uncertainties remain regarding impacts to senior water rights, settlement water supplies, and long-term groundwater sustainability.

Mr. Rabidoux summarized recent public hearings held by the State Water Board, noting strong participation from Solano County and regional partners. Staff, elected officials, and representatives from Napa and Yolo counties provided coordinated testimony emphasizing the importance of protecting municipal and agricultural water supplies and highlighting successful local restoration efforts such as the Putah Creek Accord. Chair Hernandez participated in a panel of regional elected/board officials and emphasized the need for regulatory clarity and reliable water supplies for local communities. Staff and member agencies also submitted detailed comment letters outlining technical, operational, and legal concerns with the proposed plan.

Mr. Rabidoux reported that the State Water Board is currently reviewing submitted comments and is expected to release a final plan and consider adoption in late 2026, although timelines remain uncertain. Staff will continue monitoring developments, coordinating with regional partners, and advocate on behalf of Solano County and its member agencies to protect local water supply reliability and water rights.

LEGISLATIVE UPDATES

SCWA's legislative advocate, Bob Reeb, provided an update on the State budget and legislative developments affecting water agencies. He reported that the State continues to face ongoing budget deficits, with the Legislative Analyst's Office estimating an approximately \$18 billion deficit and projecting continued structural deficits in future years. Due to these fiscal constraints and competing priorities, Mr. Reeb indicated that limited General Fund resources will be available for water infrastructure. As a result, agencies will primarily need to rely on Proposition 4, the \$10 billion climate resilience bond approved by voters, which is expected to be allocated over approximately five years.

Mr. Reeb also reported that the legislative session is underway with leadership changes in key committees and an upcoming bill introduction deadline. Legislative discussions with Assemblymember Lori Wilson and others have included efforts to address the Bay-Delta Plan timeline and funding opportunities related to greenhouse gas revenues and invasive species response. While proposed legislation to expedite State Water Board processes was not advanced, staff and legislative representatives will continue monitoring legislative developments and advocate for policies and funding that support Solano County Water Agency priorities.

WATER POLICY UPDATES

There were no updates from staff. Supervisor Williams is the new Solano County representative for the Delta Conservancy, which will need to be reflected in future Board agendas.

The Board entered closed session at 7:19 pm. The Board came back into open session at 7:41 pm with nothing to report.

TIME AND PLACE OF NEXT MEETING

Thursday, March 12, 2026, at 6:30 pm at the SCWA offices.

ADJOURNMENT

The meeting of the Solano County Water Agency Board of Directors was adjourned at 7:41 pm.

Chris Lee
General Manager &
Secretary to the Solano
County Water Agency

ACTION OF
SOLANO COUNTY WATER AGENCY

DATE: March 12, 2026

SUBJECT: Expenditures Approval

RECOMMENDATIONS:

Approve expenditures from the Water Agency checking accounts for February 2026.

FINANCIAL IMPACT:

All expenditures are within previously approved budget amounts.

BACKGROUND:

The Water Agency auditor has recommended that the Board of Directors approve all expenditures (in arrears). Attached is a summary of expenditures from the Water Agency's checking accounts for February 2026. Additional backup information is available upon request.

Recommended:  _____
Chris Lee, General Manager

Approved as
Recommended

Other
(see below)

Continued on
next page

Modification to Recommendation and/or other actions:

I, Chris Lee, General Manager and Secretary to the Solano County Water Agency, do hereby certify that the foregoing action was regularly introduced, passed, and adopted by said Board of Directors at a regular meeting thereof held on March 12, 2026, by the following vote:

Ayes:

Noes:

Abstain:

Absent:

Chris Lee
General Manager & Secretary to the
Solano County Water Agency

SOLANO COUNTY WATER AGENCY
Cash Disbursements Journal
 For the Period From Feb 1, 2026 to Feb 28, 2026

Filter Criteria includes: Report order is by Date. Report is printed in Detail Format.

Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
2/2/26	EFT 2.2.2026	2020SC 1015SC	Invoice: FEB 2026 HEALTH CALPERS	48,610.26	48,610.26
2/2/26	EFT 2/2/2026	2020SC 1015SC	Invoice: 109922431 WEX BANK	2,361.26	2,361.26
2/3/26	44535V	2020N 2020N 1015SC	Invoice: 3026300 Invoice: 3026299 SOMACH, SIMMONS & DUNN	3,239.30	946.00 2,293.30
2/3/26	44542	2020SC 1015SC	Invoice: 00846 BIOTACTIC INCORPORATED	944.25	944.25
2/3/26	44543	2020SC 1015SC	Invoice: 532339-R BLANKINSHIP & ASSOCIATES, INC.	781.25	781.25
2/3/26	44544	2020N 1015SC	Invoice: 535921 BOWMAN CONSULTING GROUP	1,908.75	1,908.75
2/3/26	44545	2020SC 1015SC	Invoice: FEB 2026 BUZZ OATES MANAGEMENT SER	7,108.00	7,108.00
2/3/26	44546	2020N 1015SC	Invoice: 69905 CBEC, INC.	4,434.75	4,434.75
2/3/26	44547	2020N 1015SC	Invoice: 63492 COASTLAND CIVIL ENGINEERING LLP	8,904.31	8,904.31
2/3/26	44548	2020SC 2020SC 2020SC 1015SC	Invoice: 000755 Invoice: 000757 Invoice: 000758 CRAMER FISH SCIENCES	2,200.00 220.00 1,742.00	4,162.00
2/3/26	44549	2020SC 1015SC	Invoice: 5875 EYASCO, INC.	38,037.50	38,037.50
2/3/26	44550	2020SC 1015SC	Invoice: SWS002443-1 GLOBAL MACHINERY INTL.	923.59	923.59
2/3/26	44551	2020SC 1015SC	Invoice: 6088A HAUGHN & SON TIRE SERVICE INC	25.00	25.00
2/3/26	44552	2020SC 1015SC	Invoice: HERMAN BROWN HERMAN BROWN	100.00	100.00
2/3/26	44553	2020SC 1015SC	Invoice: 75445 J & J TRUCK REPAIR	62.50	62.50
2/3/26	44554	2020SC 2020SC 2020SC 1015SC	Invoice: 127952 Invoice: 127947 Invoice: 127951 JUST THE FINEST	80.00 75.00 390.00	545.00
2/3/26	44555	2020SC 1015SC	Invoice: 185401 KENNEDY/JENKS CONSULTANTS	247.24	247.24
2/3/26	44556	2020SC 1015SC	Invoice: 2601110 MCCAMPBELL ANALYTICAL, INC.	356.00	356.00
2/3/26	44557	2020SC 1015SC	Invoice: 11062 NORTHERN CA WATER ASSOCIATION	37,334.40	37,334.40

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
2/3/26	44558	2020SC 1015SC	Invoice: SI477884 PACIFIC CORRUGATED PIPE COMPANY, LLC	2,224.74	2,224.74
2/3/26	44559	2020SC 1015SC	Invoice: 250826-1 PACIFIC NEON COMPANY	192.19	192.19
2/3/26	44560	2020SC 1015SC	Invoice: WCP-443 RICHARD HEATH & ASSOCIATES, INC.	1,713.69	1,713.69
2/3/26	44561	2020N 2020N 1015SC	Invoice: 3026300 Invoice: 3026299 SOMACH, SIMMONS & DUNN	854.00 2,293.30	3,147.30
2/3/26	44562	2020SC 1015SC	Invoice: 697368 SPENCER BUILDING MAINTENANCE	1,771.07	1,771.07
2/3/26	44563	2020SC 1015SC	Invoice: 006492990046 FEB 26 STANDARD INSURANCE COMPANY	2,462.10	2,462.10
2/3/26	44564	2020SC 1015SC	Invoice: 313025 STERLING MAY EQUIPMENT CO.	321.48	321.48
2/3/26	44565	2020SC 1015SC	Invoice: 10782481 TEICHERT AGGREGATES C/O CREDIT LOCKBOX	579.87	579.87
2/3/26	44566	2020SC 1015SC	Invoice: GAIL ATKINS GAIL ATKINS	729.90	729.90
2/3/26	44567	2020SC 1015SC	Invoice: JUNE TAM JUNE TAM	553.50	553.50
2/3/26	44568	2020SC 2020SC 1015SC	Invoice: SHERI-BUCKLEY Invoice: SHERI BUCKLEY SHERI BUCKLEY	100.00 118.27	218.27
2/3/26	44569	2020SC 1015SC	Invoice: STEVEN MCMULLEN STEVEN MCMULLEN	74.99	74.99
2/3/26	44570	2020SC 1015SC	Invoice: SYDNEY WILLIAMS SYDNEY WILLIAMS	89.55	89.55
2/3/26	44571	2020SC 2020SC 2020SC 2020SC 1015SC	Invoice: 50034909521 Invoice: 50034909493 Invoice: 10022976267 Invoice: 10022986814 WHITE CAP. LP	216.88 2,574.85	75.17 2,360.11 356.45
2/3/26	44572	2020SC 1015SC	Invoice: 4055985 CAL.NET INC. - WINTERS	595.00	595.00
2/3/26	44573	2020SC 2020SC 1015SC	Invoice: CL48698 Invoice: CL52674 INTERSTATE OIL COMPANY	194.45 879.49	1,073.94
2/5/26	EFT 2.5.2026	2020SC 1015SC	Invoice: OPEB 2025/2026 CALPERS	155,734.00	155,734.00
2/5/26	EFT 2.5.2026	2020SC 2020SC 2020SC 1015SC	Invoice: PPE 1.31.2026 Invoice: PEPRA PPE 1.31.2026 Invoice: SIP PPE 1.31.2026 CALPERS	9,727.81 13,285.10 7,149.24	30,162.15
2/6/26	EFT 2/6/2026	2020SC	Invoice: 12/10/25 - 1/8/26	3,805.21	

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		1015SC	PACIFIC GAS & ELECTRIC CO,		3,805.21
2/9/26	EFT 2/9/2026	2020SC	Invoice: 6612723	51.81	
		2020SC	Invoice: 4512993	43.22	
		2020SC	Invoice: 3014299	74.39	
		2020SC	Invoice: 4015234	14.46	
		2020SC	Invoice: 0614466	34.56	
		2020SC	Invoice: 9023410	27.25	
		2020SC	Invoice: 9523427	13.82	
		2020SC	Invoice: EPD 2.9.26		1.67
		1015SC	HOME DEPOT CREDIT SERVICE		257.84
2/10/26	44400V	2020SC	Invoice: 341163		1,260.00
		1015SC	VELOCITY EHS	1,260.00	
2/10/26	44574	2020SC	Invoice: 202601A	350.00	
		1015SC	BELIA MARTINEZ		350.00
2/10/26	44575	2020SC	Invoice: 3944	664.04	
		1015SC	AG INNOVATIONS NETWORK		664.04
2/10/26	44576	2020SC	Invoice: 1677783-7	3,000.00	
		1015SC	CONNOISSEUR MEDIA HOLDCO, INC		3,000.00
2/10/26	44577	2020SC	Invoice: 5171355	834.54	
		1015SC	AMERICAN TOWER CORPORATION		834.54
2/10/26	44578	2020SC	Invoice: TS1366495	10,870.00	
		1015SC	APEX TECHNOLOGY MANAGEMENT LLC		10,870.00
2/10/26	44579	2020SC	Invoice: 535918	896.25	
		2020SC	Invoice: 535915	1,256.25	
		2020SC	Invoice: 538672	2,572.50	
		1015SC	BLANKINSHIP & ASSOCIATES, INC.		4,725.00
2/10/26	44580	2020SC	Invoice: 24668467	847.12	
		1015SC	CALNET3 AT&T		847.12
2/10/26	44581	2020SC	Invoice: 1688993	1,323.51	
		1015SC	DEPT OF FORESTRY & FIRE PROTECTION		1,323.51
2/10/26	44582	2020SC	Invoice: 26-026-T FEB 2026	762,499.00	
		2020SC	Invoice: 26-024-O FEB 2026	230.00	
		2020N	Invoice: 25-310-V DEC 2025	5,466.00	
		1015SC	DEPARTMENT OF WATER RESOURCES		768,195.00
2/10/26	44583	2020SC	Invoice: JAN 2026	8,082.61	
		1015SC	JAMES B. DEROSE		8,082.61
2/10/26	44584	2020SC	Invoice: 5900	32,827.50	
		1015SC	EYASCO, INC.		32,827.50
2/10/26	44585	2020SC	Invoice: LBO INC JAN 2026	190.00	
		1015SC	JULIE FEATHERSTON		190.00
2/10/26	44586	2020SC	Invoice: LBO INC JAN 2026	460.00	
		1015SC	TRACY FEATHERSTON		460.00
2/10/26	44587	2020SC	Invoice: 9-141-35536	192.91	
		2020SC	Invoice: 9-712-17437	18.26	
		1015SC	FEDEX EXPRESS		211.17
2/10/26	44588	2020SC	Invoice: EXP REIMB JAN	14.50	

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		1015SC	2026 ANDREW GANTNER		14.50
2/10/26	44589	2020SC 1015SC	Invoice: 277121 GONE FISHING MARINE	494.74	494.74
2/10/26	44590	2020SC 2020SC 1015SC	Invoice: 9784790686 Invoice: 9785958928 W.W.GRAINGER, INC. DEPT 807573308	13.85 257.90	271.75
2/10/26	44591	2020SC 1015SC	Invoice: D2261002.P - 2026-1 GREG DRILLING LLC	44,779.50	44,779.50
2/10/26	44592	2020SC 1015SC	Invoice: LBO INC JAN 2026 DANIELA GUTIERREZ	185.00	185.00
2/10/26	44593	2020SC 1015SC	Invoice: 70917 HARRIS & ASSOCIATES, INC	10,253.75	10,253.75
2/10/26	44594	2020SC 1015SC	Invoice: LBO INC JAN 2026 MARK HAVEN	80.00	80.00
2/10/26	44595	2020SC 1015SC	Invoice: PS011231683 HOLT OF CALIFORNIA	24.23	24.23
2/10/26	44596	2020SC 2020SC 2020SC 1015SC	Invoice: DEC0237-FC Invoice: CL53971 Invoice: JAN0296-FC INTERSTATE OIL COMPANY	2.92 434.94 19.87	457.73
2/10/26	44597	2020SC 1015SC	Invoice: LBO INC JAN 2026 JOSEPH COSTANZO	65.00	65.00
2/10/26	44598	2020SC 1015SC	Invoice: 10844 J.T. MARTIN	360.00	360.00
2/10/26	44599	2020SC 2020SC 2020SC 2020SC 2020SC 2020SC 1015SC	Invoice: 0127950 Invoice: 0127748 Invoice: 0127925 Invoice: 0127948 Invoice: 0127946 Invoice: 0127949 JUST THE FINEST	75.00 75.00 175.00 75.00 140.00 75.00	615.00
2/10/26	44600	2020SC 1015SC	Invoice: EXP REIM FEB 2026 LEE, CHRISTOPHER R.	277.00	277.00
2/10/26	44601	2020SC 1015SC	Invoice: 122025 LINCOLN CONCEPTS	5,250.00	5,250.00
2/10/26	44602	2020SC 1015SC	Invoice: 202839 LSA ASSOCIATES, INC.	30,263.00	30,263.00
2/10/26	44603	2020SC 1015SC	Invoice: LBO STAFF JAN 2026 MARKLEY COVE RESORT	7,180.00	7,180.00
2/10/26	44604	2020SC 1015SC	Invoice: 2601602 MCCAMPBELL ANALYTICAL, INC.	89.00	89.00
2/10/26	44605	2020SC 1015SC	Invoice: IX01583 N&S TRACTOR	122.54	122.54
2/10/26	44606	2020SC 1015SC	Invoice: NBWA2026-05 NORTH BAY WATERSHED ASSOCIATION	1,500.00	1,500.00
2/10/26	44607	2020SC 1015SC	Invoice: LBO INC JAN 2026 ALANNAH LEANNE ORR	85.00	85.00

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
2/10/26	44608	2020SC	Invoice: 269413	21.61	
		2020SC	Invoice: 398732	57.13	
		2020SC	Invoice: 398965	19.47	
		2020SC	Invoice: 270049	36.48	
		2020SC	Invoice: 399049	6.69	
		2020SC	Invoice: 399191	12.99	
		2020SC	Invoice: 399214	3.41	
		2020SC	Invoice: 399265	81.16	
		2020SC	Invoice: 271022	211.64	
		2020SC	Invoice: 399536	18.14	
		2020SC	Invoice: 399548	32.99	
		2020SC	Invoice: 399549	36.78	
		2020SC	Invoice: 399618	26.56	
		1015SC	PACIFIC ACE HARDWARE		565.05
2/10/26	44609	2020SC	Invoice: 8504	18,620.00	
		1015SC	PAT DAVIS DESIGN GROUP, INC		18,620.00
2/10/26	44610	2020SC	Invoice: KIN-1461	9,300.00	
		1015SC	EADIE PAYNE		9,300.00
2/10/26	44611	2020SC	Invoice: 066640	17.09	
		2020SC	Invoice: 066733	37.87	
		2020SC	Invoice: 067352	462.11	
		2020SC	Invoice: 067837	192.62	
		2020SC	Invoice: 067936	106.85	
		2020SC	Invoice: 067937	11.19	
		2020SC	Invoice: 067938	29.52	
		2020SC	Invoice: 068016	60.90	
		2020SC	Invoice: 068442	48.69	
		2020SC	Invoice: 068505	72.50	
		2020SC	Invoice: 068508	17.96	
		2020SC	Invoice: 068523	84.39	
		2020SC	Invoice: 068558	11.67	
		2020SC	Invoice: 068642	101.12	
		2020SC	Invoice: 068724	81.16	
		1015SC	PISANI'S AUTO PARTS		1,335.64
2/10/26	44612	2020SC	Invoice: LBO BUS JAN 2026	435.00	
		1015SC	BERRYESSA SMI OPCO L		435.00
2/10/26	44613	2020SC	Invoice: LBO BUS JAN 2026	1,315.00	
		1015SC	ROYAL ELK PARK MANAGMENT, INC		1,315.00
2/10/26	44614	2020SC	Invoice: 3901391	340.00	
		2020SC	Invoice: 3901424	849.00	
		1015SC	R&S ERECTION OF VALLEJO, INC.		1,189.00
2/10/26	44615	2020SC	Invoice: 034-FEB-26	10,000.00	
		1015SC	REEB GOVERNMENT RELATIONS, LLC		10,000.00
2/10/26	44616	2020SC	Invoice: LBO INC JAN 2026	280.00	
		1015SC	JERAMIE RIVERA		280.00
2/10/26	44617	2020SC	Invoice: 59594	3,698.60	
		1015SC	SMITH-ROOT INC.		3,698.60
2/10/26	44618	2020U	Invoice: DEC - 2025	499.45	
		1015SC	SOLANO COUNTY FLEET MANAGEMENT		499.45
2/10/26	44619	2020SC	Invoice: 0047630	89,162.89	
		2020SC	Invoice: 0048770	57,496.16	
		1015SC	SOLANO IRRIGATION DISTRICT		146,659.05
2/10/26	44620	2020SC	Invoice: 2492	34,038.48	

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		2020SC	Invoice: 2496	15,294.22	
		2020SC	Invoice: 2489-A	172,442.69	
		2020SC	Invoice: 2501	6,485.79	
		1015SC	SOLANO RESOURCE CONSERVATION DISTRICT		228,261.18
2/10/26	44621	2020N	Invoice: 793688	122.04	
		2020N	Invoice: 8041246	244.08	
		2020N	Invoice: 7741	2,334.15	
		1015SC	SOMACH, SIMMONS & DUNN		2,700.27
2/10/26	44622	2020SC	Invoice: LBO BUS JAN 2026	1,230.00	
		1015SC	STEELE CANYON CAMPGROUND		1,230.00
2/10/26	44623	2020SC	Invoice: LBO INC JAN 2026	390.00	
		1015SC	ANTHONY MASSIE		390.00
2/10/26	44624	2020SC	Invoice: 200844904	628.56	
		1015SC	TRACTOR SUPPLY CREDIT PLAN		628.56
2/10/26	44625	2020SC	Invoice: 574	2,900.00	
		1015SC	TRPA FISH BIOLOGISTS		2,900.00
2/10/26	44626	2020SC	Invoice: SUSAN BENZULY	712.50	
		1015SC	SUSAN BENZULY		712.50
2/10/26	44627	2020SC	Invoice: LISA KAPPLER	1,500.00	
		1015SC	LISA KAPPLER		1,500.00
2/10/26	44628	2020SC	Invoice: PATRICIA UEMURA	1,500.00	
		1015SC	PATRICIA UEMURA		1,500.00
2/10/26	44629	2020SC	Invoice: 599	13,948.00	
		1015SC	JOHN B WHITCOMB		13,948.00
2/10/26	44630	2020SC	Invoice: LBO INC JAN 2026	75.00	
		1015SC	MATTHEW WEINSTEIN		75.00
2/10/26	44631	2020SC	Invoice: LBO INC JAN 2026	480.00	
		1015SC	WESTLEY MILLER		480.00
2/10/26	44632	2020SC	Invoice: DS13-06	2,177.50	
		1015SC	YOLO COUNTY RCD		2,177.50
2/10/26	44633	2020SC	Invoice: 9357606629	144.61	
		2020SC	Invoice: 9357662151	159.99	
		1015SC	CINTAS CORPORATION		304.60
2/10/26	44634	2020SC	Invoice: 622476	2,250.50	
		2020SC	Invoice: 622477	346.50	
		2020SC	Invoice: 622478	257.00	
		2020SC	Invoice: 622479	1,039.50	
		1015SC	DOWNEY BRAND		3,893.50
2/10/26	44635	2020SC	Invoice: 75608	1,988.38	
		1015SC	J & J TRUCK REPAIR		1,988.38
2/10/26	44636	2020SC	Invoice: 639663	125.00	
		1015SC	M&M SANITARY LLC		125.00
2/10/26	44637	2020SC	Invoice: LBO BUS JAN 2026	7,180.00	
		1015SC	MARKLEY COVE RESORT		7,180.00
2/10/26	44638	2020SC	Invoice: 34070182	346.20	
		2020SC	Invoice: 34230232	17.18	
		1015SC	SUPERIOR PLUS PROPANE		363.38
2/10/26	44639	2020SC	Invoice: 313560	180.35	
		1015SC	STERLING MAY		180.35

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			EQUIPMENT CO.		
2/10/26	44640	2020SC 1015SC	Invoice: 2026-02222 TERRA REALTY ADVISORS, INC.	988.00	988.00
2/10/26	44641	2020SC 1015SC	Invoice: 20941 YOLO-SOLANO AQMD	425.00	425.00
2/12/26	5000048	2023AC 1015SC	FSA DEPENDENT 2025 CALENDAR YEAR 2.12.2026 RABIDOUX, ALEXANDER	5,000.00	5,000.00
2/13/26	EFT 2/13/2026	2020SC 1015SC	Invoice: 32207430 PAYCHEX	125.00	125.00
2/14/26	PPE 2.14.2026	2020SC 1015SC	Invoice: PEPRA PPE 2.14.2026 CALPERS	13,283.28	13,283.28
2/14/26	PPE 2.14.2026	2020SC 1015SC	Invoice: PPE 2.14.2026 CALPERS	9,727.81	9,727.81
2/14/26	PPE 2.14.2026	2020SC 1015SC	Invoice: SIP PPE 2.14.2026 CALPERS	11,212.81	11,212.81
2/14/26	PPE 2/14/2026	2020SC 1015SC	Invoice: PPE 2.14.2026 PAYROLL TAXES	35,500.42	35,500.42
2/14/26	PPE 2/14/2026	2020SC 1015SC	Invoice: GARNISH PPE 2/14/26 CALIFORNIA STATE DISBURSEMENT UNIT	153.23	153.23
2/14/26	PPE 2/14/2026	2020SC 1015SC	Invoice: 99762 ONEPOINT HUMAN CAPITAL MANAGEMENT LLC	136.00	136.00
2/16/26	EFT 2/16/2026	2020SC 1015SC	Invoice: 9-159-35841 FEDEX EXPRESS	139.27	139.27
2/18/26	44622V	2020SC 1015SC	Invoice: LBO BUS JAN 2026 STEELE CANYON CAMPGROUND	1,230.00	1,230.00
2/18/26	44642	2020SC 1015SC	Invoice: 202601 BELIA MARTINEZ	925.00	925.00
2/18/26	44643	2020SC 1015SC	Invoice: 20660 REGIONAL GOVERNMENT SERVICES AUTHORITY	1,104.70	1,104.70
2/18/26	44644	2020SC 1015SC	Invoice: WCP-443 CORRECTED RICHARD HEATH & ASSOCIATES, INC.	1,266.37	1,266.37
2/18/26	44645	2020SC 1015SC	Invoice: 1750 ROCK STEADY JUGGLING	2,250.00	2,250.00
2/18/26	44646	2020SC 1015SC	Invoice: 0048786 SOLANO IRRIGATION DISTRICT	1,448.60	1,448.60
2/18/26	44647	2020SC 1015SC	Invoice: LBO BUS JAN 2026 STEELE CANYON CAMPGROUND	1,195.00	1,195.00
2/18/26	44648	2020SC 1015SC	Invoice: 6283 SUISUN RESOURCE CONSERVATION	1,029.60	1,029.60

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
2/18/26	44649	2020SC 1015SC	Invoice: 694120 THE REGENTS OF THE UNIVERSITY OF CA	113,306.61	113,306.61
2/18/26	44650	2020SC 2020SC 2020SC 2020SC 1015SC	Invoice: 1369293 Invoice: 1369486 Invoice: 1369655 Invoice: 1369652 GROW WEST	39.46 353.80 31.04 52.83	477.13
2/18/26	44651	2020SC 1015SC	Invoice: 203453948 ULINE, INC.	934.66	934.66
2/18/26	44652	2020SC 1015SC	Invoice: 341163 VELOCITY EHS	1,260.00	1,260.00
2/18/26	44652V	2020SC 1015SC	Invoice: 341163 VELOCITY EHS	1,260.00	1,260.00
2/18/26	44653	2020SC 1015SC	Invoice: 6134554830 VERIZON WIRELESS	1,573.07	1,573.07
2/18/26	44654	2020SC 1015SC	Invoice: 2026-02250 TERRA REALTY ADVISORS, INC.	286.00	286.00
2/18/26	EFT 2/18/2026	2020SC 1015SC	Invoice: 12/19/25-1/20/26 PACIFIC GAS & ELECTRIC CO,	61.03	61.03
2/18/26	EFT 2/18/2026	2020SC 1015SC	Invoice: 110499062 WEX BANK	2,548.41	2,548.41
2/19/26	44655	2020SC 1015SC	Invoice: MAINTENANCE 2026 CA DEPT OF FISH & WILDLIFE	4,636.50	4,636.50
2/19/26	PETTY CASH 2.1	2020SC 1060SC	Invoice: SP RMA CEQA NOE SOLANO COUNTY CLERK	50.00	50.00
2/24/26	44656	2020SC 2020SC 2020SC 2020SC 1015SC	Invoice: 0047631 Invoice: 0048771 Invoice: 50282 Invoice: 50283 SOLANO IRRIGATION DISTRICT	275,165.52 316,594.55 98,309.14 174,462.25	864,531.46
2/24/26	FEE 2.24.2026	2020SC 1015SC	Invoice: WILLIAMS FEE 2.24.26 ONEPOINT HUMAN CAPITAL MANAGEMENT LLC	2.50	2.50
2/25/26	44657	2020SC 1015SC	Invoice: 0708472 ACWA JOINT POWERS INSURANCE AUTHORITY	2,667.76	2,667.76
2/25/26	44658	2020SC 1015SC	Invoice: 391458 AMERICAN CASTING & MANUFACTURING CORP	8,874.84	8,874.84
2/25/26	44659	2020SC 1015SC	Invoice: TS1366721 APEX TECHNOLOGY MANAGEMENT LLC	10,675.00	10,675.00
2/25/26	44660	2020SC 2020SC 1015SC	Invoice: 22745856 Invoice: 22785716 BAY ALARM	1,785.00 4,050.00	5,835.00
2/25/26	44661	2020N	Invoice: 540664	1,210.00	

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Date	Check #	Account ID	Line Description	Debit Amount	Credit Amount
		1015SC	BOWMAN CONSULTING GROUP		1,210.00
2/25/26	44662	2020SC 1015SC	Invoice: JAN 2026 REVISED BUZZ OATES MANAGEMENT SER	5,771.00	5,771.00
2/25/26	44663	2020SC 1015SC	Invoice: 24814870 CALNET3 AT&T	847.98	847.98
2/25/26	44664	2020SC 1015SC	Invoice: 42689455 CANON FINANCIAL SERVICES, INC.	1,004.04	1,004.04
2/25/26	44665	2020SC 1015SC	Invoice: 1691826 DEPT OF FORESTRY & FIRE PROTECTION	1,323.51	1,323.51
2/25/26	44666	2020SC 2020SC 2020SC 1015SC	Invoice: 623813 Invoice: 623815 Invoice: 623814 DOWNEY BRAND	952.00 1,305.00 495.00	2,752.00
2/25/26	44667	2020SC 1015SC	Invoice: EXP REIMB FEB 2026 ANDREW GANTNER	43.50	43.50
2/25/26	44668	2020SC 2020SC 2020SC 2020SC 1015SC	Invoice: 9796624824 Invoice: 9806668605 Invoice: 9812688449 Invoice: 9814429586 W.W.GRAINGER, INC. DEPT 807573308	193.87 160.89 174.36 231.85	760.97
2/25/26	44669	2020SC 1015SC	Invoice: 71151 HARRIS & ASSOCIATES, INC	6,147.50	6,147.50
2/25/26	44670	2020SC 1015SC	Invoice: 10884 J.T. MARTIN	1,908.00	1,908.00
2/25/26	44671	2020SC 1015SC	Invoice: 0128174 JUST THE FINEST	80.00	80.00
2/25/26	44672	2020SC 1015SC	Invoice: 13534 KC ENGINEERING COMPANY	2,778.00	2,778.00
2/25/26	44673	2020SC 1015SC	Invoice: 185824 KENNEDY/JENKS CONSULTANTS	4,091.23	4,091.23
2/25/26	44674	2020SC 2020SC 1015SC	Invoice: K30423 Invoice: 64854 KIMZEY WELDING WORKS	539.97 177.87	717.84
2/25/26	44675	2020SC 1015SC	Invoice: 001573798 KLEINFELDER	1,491.00	1,491.00
2/25/26	44676	2020SC 2020SC 2020SC 1015SC	Invoice: 2601G49 Invoice: 2601H74 Invoice: 2602396 MCCAMPBELL ANALYTICAL, INC.	178.00 89.00 445.00	712.00
2/25/26	44677	2020SC 2020SC 1015SC	Invoice: SAC-0-15577 Invoice: SAC-0-15578 MERIDIAN UTILITY EQUIPMENT SALES	773.22 1,198.92	1,972.14
2/25/26	44678	2020SC 1015SC	Invoice: 8530 PAT DAVIS DESIGN GROUP,	3,340.00	3,340.00

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			INC		
2/25/26	44679	2020SC	Invoice: 3901484	409.00	
		2020SC	Invoice: 3901512	945.00	
		1015SC	R&S ERECTION OF VALLEJO, INC.		1,354.00
2/25/26	44680	2020SC	Invoice: 8551004015454	50.38	
		2020SC	Invoice: 8551004015812	302.99	
		1015SC	RECOLOGY VACAVILLE SOLANO		353.37
2/25/26	44681	2020SC	Invoice: 3036364	53.10	
		1015SC	RECOLOGY HAY ROAD		53.10
2/25/26	44682	2020SC	Invoice: WCP-450	548.31	
		1015SC	RICHARD HEATH & ASSOCIATES, INC.		548.31
2/25/26	44683	2020SC	Invoice: 26-003 CHCP-FY2026	6,000.00	
		1015SC	SANTA CLARA VALLEY HABITAT AGENCY		6,000.00
2/25/26	44684	2020SC	Invoice: 34454704	8.59	
		2020SC	Invoice: 34850687	40.58	
		1015SC	SUPERIOR PLUS PROPANE		49.17
2/25/26	44685	2020SC	Invoice: 0049114	1,117.65	
		2020SC	Invoice: 0049130	206.21	
		1015SC	SOLANO IRRIGATION DISTRICT		1,323.86
2/25/26	44686	2020N	Invoice: 3026543	309.92	
		2020N	Invoice: 3026542	3,217.90	
		1015SC	SOMACH, SIMMONS & DUNN		3,527.82
2/25/26	44687	2020SC	Invoice: 704314	1,771.07	
		1015SC	SPENCER BUILDING MAINTENANCE		1,771.07
2/25/26	44688	2020SC	Invoice: 572	859.00	
		2020SC	Invoice: 579	1,737.43	
		2020SC	Invoice: 581	100.00	
		2020SC	Invoice: 586	3,100.00	
		2020SC	Invoice: 583	200.00	
		2020SC	Invoice: 588	225.00	
		1015SC	TRPA FISH BIOLOGISTS		6,221.43
2/25/26	44689	2020SC	Invoice: 2064662	27,257.50	
		2020SC	Invoice: 2065070	10,500.80	
		2020SC	Invoice: 2065854	7,396.00	
		1015SC	WEST YOST & ASSOCIATES, INC.		45,154.30
2/25/26	44690	2020SC	Invoice: 4087850	595.00	
		1015SC	CAL.NET INC. - WINTERS		595.00
2/25/26	44691	2020SC	Invoice: 30923	5,540.48	
		1015SC	TERRAPHASE ENGINEERING		5,540.48
2/25/26	44692	2020SC	Invoice: FEB 2026 BOD MTG	167.28	
		1015SC	STEVEN BIRD		167.28
2/25/26	44693	2020SC	Invoice: FEB 2026 BOD MTG	164.40	
		1015SC	CHRIS HOLDENER		164.40
2/25/26	44694	2020SC	Invoice: FEB 2026	150.00	
			BAYDELTA TF		
		2020SC	Invoice: FEB 2026 EXEC MTG	150.00	
		2020SC	Invoice: FEB 2026 BOD MTG	150.00	

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		1015SC	JOHN D. KLUGE		450.00
2/25/26	44695	2020SC 1015SC	Invoice: FEB 2026 BOD MTG MITCH MASHBURN	150.00	150.00
2/25/26	44696	2020SC 1015SC	Invoice: FEB 2026 BOD MTG STEVE YOUNG	196.08	196.08
2/25/26	44697	2020SC 1015SC	Invoice: 6135289081 VERIZON WIRELESS	1,644.00	1,644.00
2/25/26	EFT 2/25/2026	2020SC 1015SC	Invoice: 1/12/26 - 2/10/26 PACIFIC GAS & ELECTRIC CO,	3,122.10	3,122.10
2/28/26	PPE 2/28/2026	2020SC 1015SC	Invoice: PPE 2.28.2026 PAYROLL TAXES	32,500.49	32,500.49
2/28/26	PPE 2/28/2026	2020SC 1015SC	Invoice: GARNISH PPE 2/28/26 CALIFORNIA STATE DISBURSEMENT UNIT	153.23	153.23
2/28/26	PPE 2/28/2026	2020SC 1015SC	Invoice: 100115 ONEPOINT HUMAN CAPITAL MANAGEMENT LLC	624.50	624.50
	Total			3,023,963.55	3,023,963.55

ACTION OF
SOLANO COUNTY WATER AGENCY

DATE: March 12, 2026

SUBJECT: Contract Amendment with UC Davis for Additional Fish Monitoring Tasks

RECOMMENDATIONS:

Authorize General Manager to execute Amendment No. 1 with UC Davis for additional fish monitoring tasks as part of the Healthy Rivers & Landscape (HRL) Program for Putah Creek.

FINANCIAL IMPACT:

Increase in the three-year contract amount by \$81,500 from \$1,260,000 to \$1,341,500. Sufficient funding has been included in the Water Agency’s FY 2025-2026 budget under the Healthy Rivers and Landscapes – Fish Monitoring Program, for this additional expense.

BACKGROUND:

Restoration of Putah Creek salmon is a component of the HRL program, which protects Solano Project water rights. Two new tasks will be added with the amendment.

- Task A: Some returning Putah Creek salmon may miss the ‘left hand turn’ into Putah Creek and continue up the Toe Drain to the Wallace Weir Fish Rescue Facility. Genetic sample analysis can show if these Wallace Weir salmon were born in Putah Creek. If so, this could demonstrate a larger effect of Putah Creek to Statewide salmon recovery efforts.
- Task B: Salmon migration is partially blocked by the Los Rios Check Dam. The Water Agency is working with our partners on a long-term solution. However, a permanent solution is at least 5 years away and something is needed for salmon passage this year. A novel fish passage/ladder device based on a baffled culvert pipe (or ‘tortuous path’) will be tested by the UCD Hydraulics Lab for possible use in the fall of 2026.

RELEVANCE TO 2016-2025 SCWA STRATEGIC PLAN:

Goal #7 (Objective D) of the Strategic Plan is to develop comprehensive approaches to the stewardship of natural resources, including habitat and stewardship opportunities where feasible.

Recommended: 
Chris Lee, General Manager

Approved as Recommended

Other (see below)

Continued on next page

Modification to Recommendation and/or other actions:

I, Chris Lee, General Manager and Secretary to the Solano County Water Agency, do hereby certify that the foregoing action was regularly introduced, passed, and adopted by said Board of Directors at a regular meeting thereof held on March 12, 2026 by the following vote:

Ayes:

Noes:

Abstain:

Absent:

Chris Lee
General Manager & Secretary to the
Solano County Water Agency

SOLANO COUNTY WATER AGENCY

AMENDMENT TO AGREEMENT FOR PROFESSIONAL SERVICES

AMENDMENT NUMBER: 1
CONTRACTOR: UC Davis
EFFECTIVE DATE: March 12, 2026
PROJECT: Origin and Abundance of Chinook Salmon in Putah Creek

DESCRIPTION OF AMENDMENT:

Add two new tasks to UCD Contract #A25-2081 as described in the attached Exhibits A and B, not to exceed \$81,500.

SIGNATURES:

Solano County Water Agency,
A Public Agency

The Regents of the University of California,
on behalf of its Davis Campus

By: _____
Chris Lee,
General Manager

By: _____
Denise Ehlen, Associate Vice Chancellor

FOR SCWA USE ONLY

Contract Period: 8/24/2024 to 6/30/2027
File Number: AG-U-1
Account Manager: Alex Rabidoux
G/L Account #: 6618SC
Job Cost #: 5076
Contract Type: Professional Services

Exhibit A: Amendment to UCD Contract #: A25-2081

New Task A: Putah Creek/Wallace Weir Salmon Parent Based Tagging (PBT) Genetic Sample Analysis

Tasks: UCD will request from the CDFW tissue archive 564 samples collected from Chinook salmon without adipose fin clips that were encountered at Wallace Weir in 2019 (N = 501), 2020 (N = 31), and 2021 (N = 30). Given that most Chinook spawning in Putah Creek are ages 2 and 3 years old (Wilmes et al. 2021), the 2019-2021 Wallace Weir Chinook may be progeny of adults spawning in Putah Creek in 2017 and 2018. We have DNA from 75% and 65% of carcasses encountered in 2017 and 2018, respectively, increasing the likelihood of assigning 2019-2021 Wallace Weir Chinook to Putah Creek if they were indeed born there.

DNA will be extracted from the Wallace Weir tissue samples and genotyped on the Standard Biotools microfluidics SNP genotyping platform using the panel we've developed specifically for parentage analysis in Putah Creek. We will then use the programs CERVUS and Colony to assign parentage to Wallace Weir individuals using genotypes from 2017 and 2018 Putah Creek spawning adults as the potential parent pool.

Deliverables: UCD will report to Solano County Water Agency the number of Wallace Weir Chinook salmon that assigned to one or two parents that spawned in Putah Creek in 2017 or 2018. Putah Creek origin Wallace Weir Chinook will be incorporated into the larger dataset that we will use to answer questions about the factors influencing individual reproductive success in the creek. A spreadsheet containing SNP genotypes for all Chinook samples (Putah Creek adults, carcasses, and Wallace Weir adults) will be created and shared with Solano County Water Agency and all project partners.

- Spreadsheet of SNP genotypes for all Chinook samples (Putah Creek adults, carcasses, and Wallace Weir adults).
- Concise technical summary/report of the SNP genotypes

Budget: Task not to exceed **\$60,000**.

Deadline: All lab work including a concise technical summary/report will be completed by June 30, 2027.

Contact: Andrea Schreier, PhD, Director, Genomic Variation Lab
Meyer Hall 2235 University of California Davis
Office (530) 752-0664 Lab (530) 752-6351
<https://www.gvlatucdavis.com/>

References

Wilmes, M., Jacinto, E. E., Lewis, L. S., Fichman, R. A., Bess, Z., Singer, G., Steel, A., Moyle, P. B., Rypel, A. L., Fange, N., Glessner, J. J. G., Hobbs, J. A., and Chapman, E. D. 2021. Geochemical tools identify the origins of Chinook salmon returning to a restored creek. *Fisheries* 46(1): 22-32.

Exhibit B: Amendment to UCD Contract #: A25-2081

New Task B: Tortuous Path Fish Ladder Laboratory Scale Testing

Tasks: Staff at the UC Davis J. Amorocho Hydraulics Laboratory will augment the existing indoor glass flume to allow for scaled testing of a proposed tortuous path fish ladder. Scaling is based on conditions at the Los Rios Check Dam. Pumped flows, in combination with weirs, will be used in the scaled experiment to replicate the variable head upstream conditions of the prototype check dam. Testing will feature baffled and un-baffled pipes of various diameter to replicate 2- and 3-foot diameter, 40-foot-long prototype scale fish passage conduits.

Deliverables: CAD drawings of the up-scaled prototype pipes, with baffles, will be submitted to SCWA upon completion of the lab-based testing along with a brief summary report of test results and expected field scale results based on applied scaling factors.

- CAD drawings of the up-scaled pipe with baffles (i.e. culvert with baffles)
- Concise technical summary/report of the test results, applied scaling factors, and expected field results and recommendations for implementation at the Los Rios Check Dam.

Budget: Task not to exceed **\$21,500**.

Deadline: All lab work and deliverables will be completed by June 30, 2027. CAD drawings are needed by May 30, 2026.

Contacts:

Kara Carr, PhD
Manager of Operations, J. Amorocho Hydraulics Laboratory
University of California, Davis
916-799-9656
kjcarr@ucdavis.edu | jahl.engr.ucdavis.edu

Dennis Cocherell
Laboratory Research Manager Fanguie Lab
Wildlife, Fish, and Conservation Biology Dept.
University of California, Davis
decocherell@ucdavis.edu
925-963-1621

SOLANO COUNTY WATER AGENCY



MEMORANDUM

TO: Board of Directors
FROM: Chris Lee, General Manager
DATE: March 5, 2026
SUBJECT: March General Manager's Report

Water Supply Update

On January 29, the Department of Water Resources (DWR) provided an update on the allocation for the State Water Project (SWP). The initial allocation of 10% was increased to 30%. For those of us north of the Delta, our allocation was increased from 20% to 40%.

On February 27, DWR conducted the third snow survey of the season at Phillips Station. The survey recorded 28 inches of snow depth and a snow water equivalent of 11 inches, which is 47% of average for this location. Statewide, the snowpack is 66% of average for this date. All numbers up slightly from last month.

On average, the Sierra snowpack supplies about 30% of California's water needs. DWR conducts four media-oriented surveys at Phillips Station each winter near the first of the month, January through April, and if necessary, May. The next survey is tentatively scheduled for April 1.

As of March 5, Lake Berryessa is 99% full, seven tenths of a foot from spilling. From a water supply perspective, we are looking to be in good shape for several years to come. This is a similar situation to March of 2024, where the lake elevation was 439.92 and did not spill.

Short-term and seasonal precipitation forecasts are shown in the figures below.

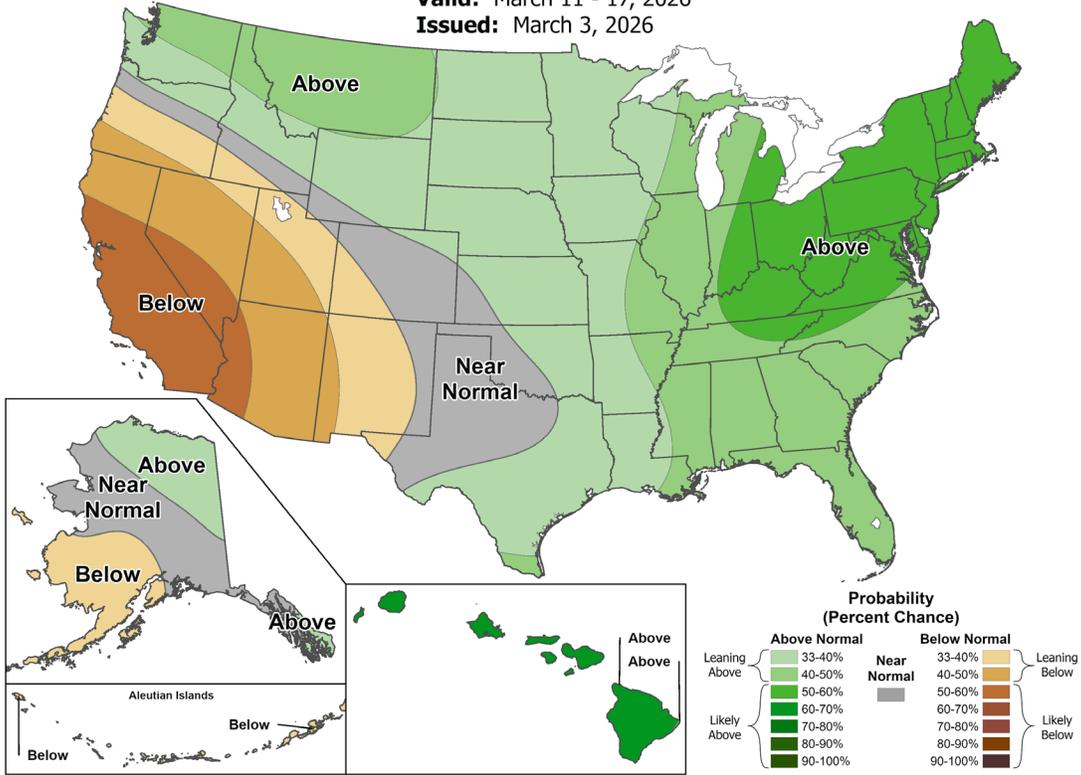




8-14 Day Precipitation Outlook



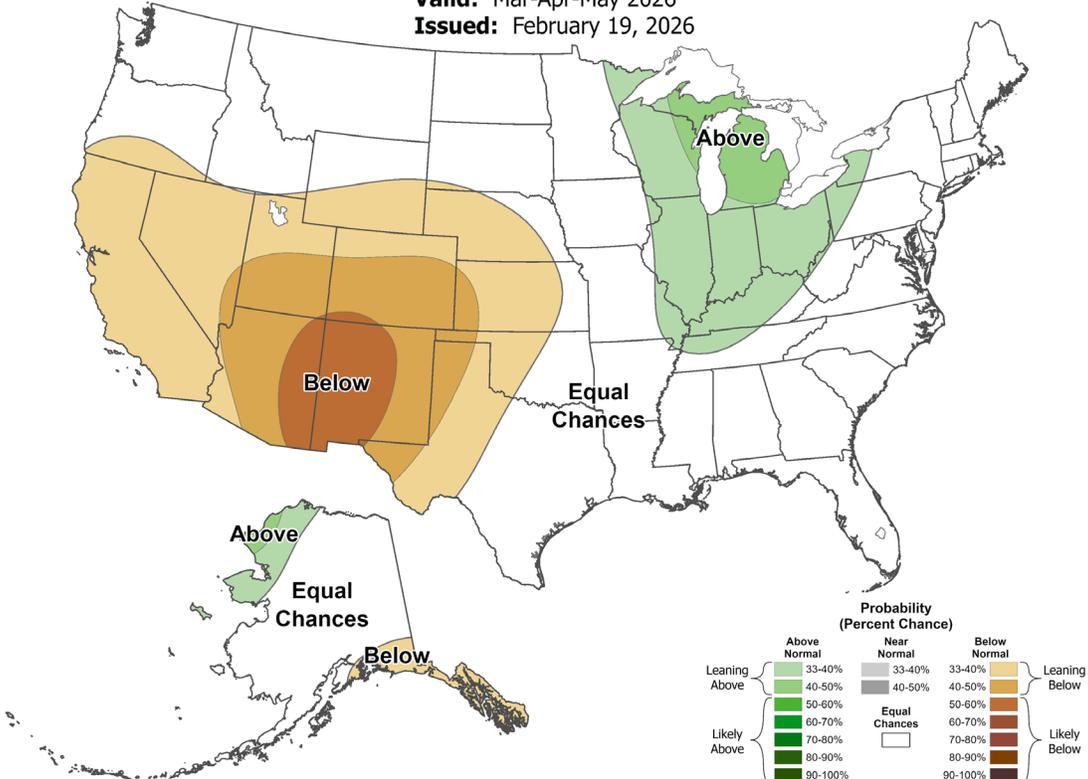
Valid: March 11 - 17, 2026
Issued: March 3, 2026



Seasonal Precipitation Outlook



Valid: Mar-Apr-May 2026
Issued: February 19, 2026



Bay Delta Plan¹ Update

The SWRCB is continuing to review comment letters associated with the December 2025 release of the Draft Bay-Delta Plan Staff Report / Substitute Environmental Document (Chapter 13). Staff are continuing to engage with DWR and other tributaries on the Healthy Rivers & Landscape program, including dry run flow deployments. The SWRCB is expected to release the final Bay-Delta Plan Staff Report in Fall 2026.

Golden Mussel Update²

Update on activities associated with the Golden Mussels and the general Mussel Education and Outreach Program:

- Since November 25, 2024:
 - >41,000 seals applied; >31,000 seals removed.
 - > 6,000 decontaminations have been performed.

Monitoring

- Golden Mussel response and control plan vulnerability assessment took place 2/17-2/20.
 - Very productive and insightful.
 - NBA assessment performed from BSPP to Cordelia.
 - PSC assessment performed from Monticello Dam to Terminal Reservoir.
 - Included Ag and urban turnouts, checks, electronic sensors, overflows, siphons, screens, pumps, etc.
 - Looked at big infrastructure, monitoring equipment as well as small diameter pipes (e.g., cooling lines for pump seals at Cordelia).
 - Small diameter pipes and lines often are more susceptible to golden mussel related problems than large infrastructure.
 - Many options for control were discussed: Physical, chemical, UV, hot water, etc.
 - Will share the final report with all partner agencies once it becomes available.
- Early detection continues to be conducted at Berryessa on a bi-weekly basis and SWP on a monthly basis.
 - Solano Project – 6 LB stations + Headworks and Terminal Reservoir
 - State Water Project: Barker sand Lindsay Sloughs.
 - Meeting with CDFW geneticist, head of the golden mussel program, and head of AIS Prevention program on 2/20/26 to discuss the previous eDNA detections in Berryessa.
 - Consensus was the results were likely matrix interference, not true positive results.

Decontaminations:

- Will not be expanding the Decon Program beyond what it was at the end of last season.
- Stations will still be located at Lake Solano, Putah Canyon, Pleasure Cove, Markley Cove and Gone Fishin' Marine.

¹ The Bay-Delta Water Quality Control Plan is a policy document adopted by the State Water Resources Control Board that establishes water quality control measures and flow requirements needed to provide reasonable protection of the beneficial uses in the San Francisco Bay/Sacramento-San Joaquin Delta estuary.

² In the fall of 2024, Golden Mussels were observed in the Sacramento-San Joaquin Delta. At Lake Berryessa, there are two options for launching: a 30-day quarantine after your boat is sealed with a red tag or going through the hot water decontamination process at Markley Cove or Steel Canyon Recreation Area. Lake Berryessa was the first reservoir to require decontamination of vessels coming from the Delta.

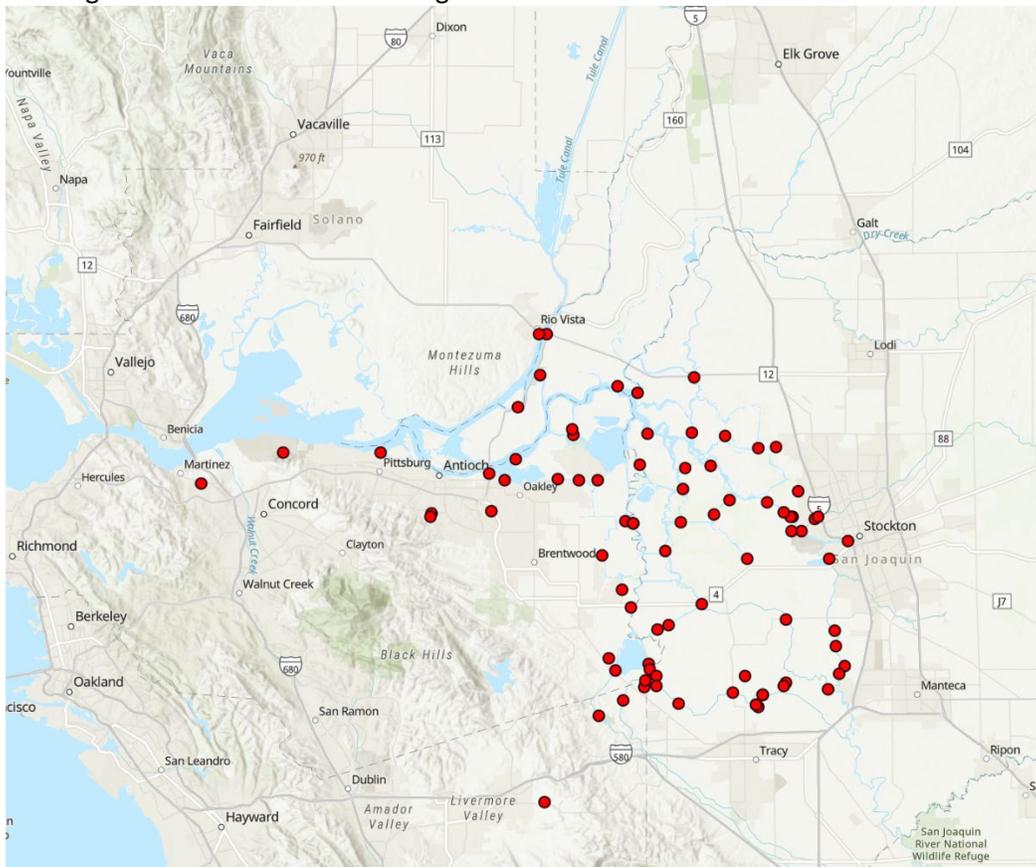
- Lake Solano Decon is scheduled to re-open in mid-April.

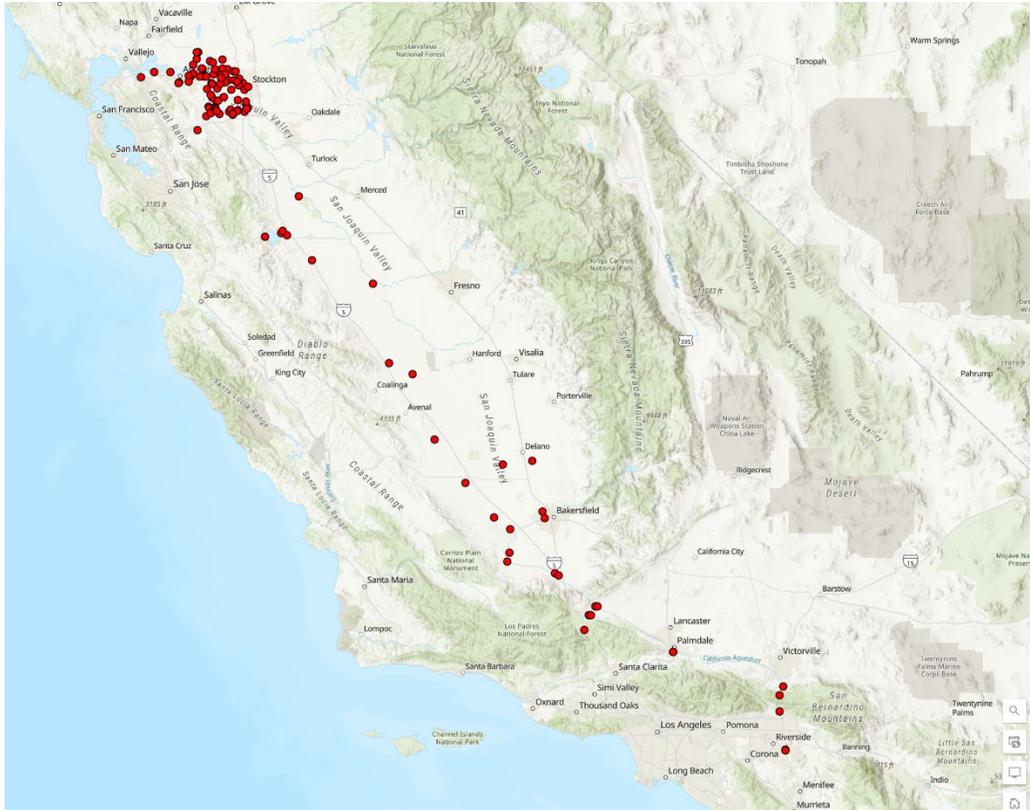
Outreach:

- Still producing a lot of social media posts and radio ads through Alpha Media.
- New signage is being developed citing Napa Co. Ordinance 1510

Regional and Other Updates:

- Still dealing with tampered seals at Berryessa, although numbers have gone down.
- Working with Reclamation and NCSO on a lake-wide trespass that can be issued by the concessionaires.
 - Prohibit access to the entire lake.
 - Part of Napa Ordinance 1510.
- SCWA staff have been invited to:
 - AB-149 TAG to help guide state-wide mussel prevention program funding.
 - CDFW Golden Mussel Science and Capacity Building Team
 - CA Golden Mussel Task Force Team
- Working with CDFW do facilitate a regional decontamination certification seminar March 11-12.





LPCCC Update

Fish Passage at County Road 106a

The Water Agency has started a \$1.2 million planning grant project at the County Rd 106a crossing on Putah Creek. This 3-year project will work to improve salmon migration while keeping all existing functions of the crossing. Currently, farm vehicle traffic passes over Putah Creek at this location. The crossing also backs up water for irrigation. This project will coordinate heavily with the LPCCC’s Putah Creek Water Management (PCWM) initiative, using flowmeters to coordinate shared water use on the Creek.

Juvenile Salmon Monitoring

Water Agency contractors conduct snorkel surveys to visually count baby salmon along sections of the Creek. This technique gives good data on relative abundance and timing of the hatching Chinook salmon. This year, on February 9, 2026, more than 4,600 baby salmon were counted! This is the earliest emergence we have documented since surveys began in 2016 and is a record for this time of year.

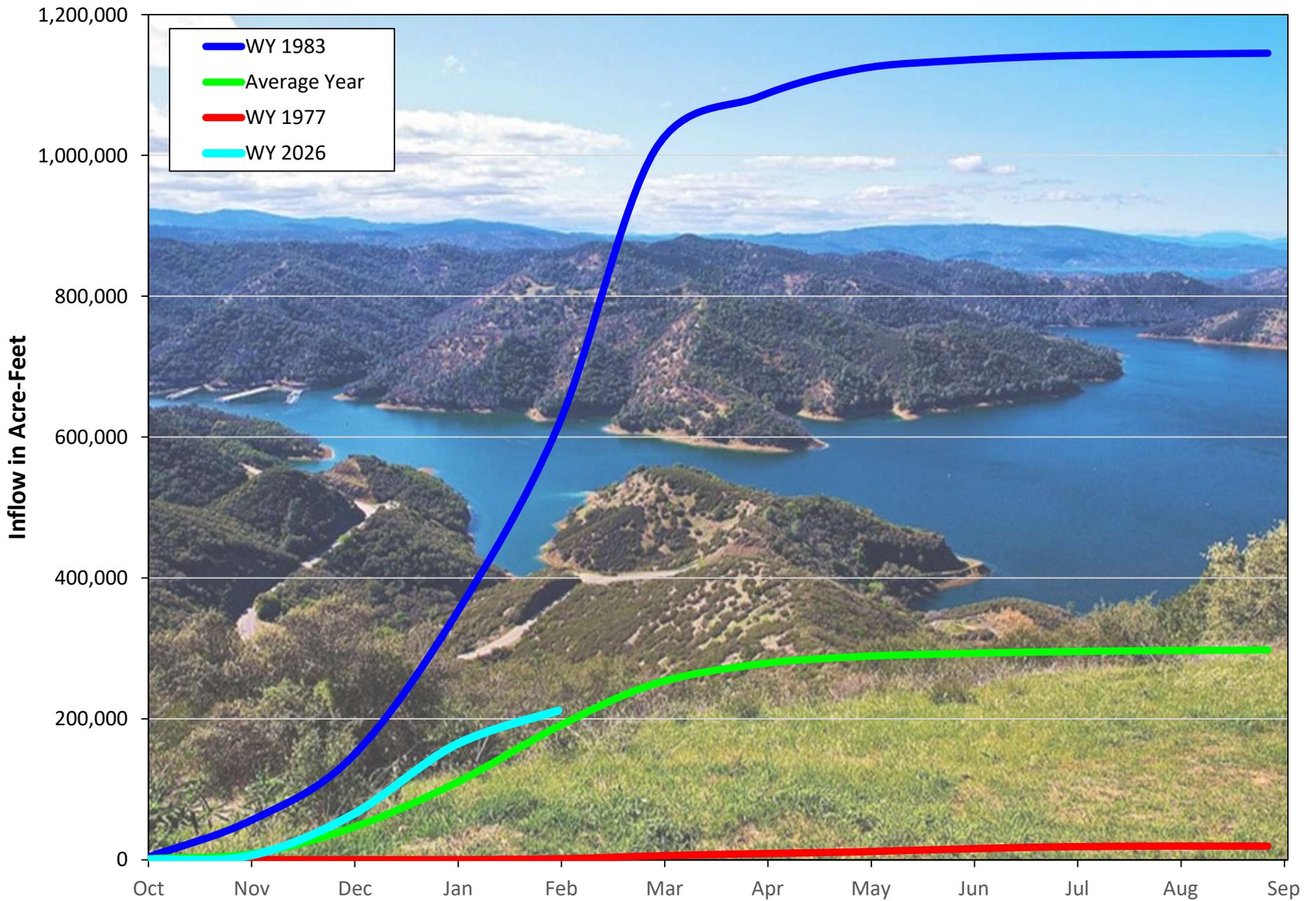
4th Annual Putah Creek Long-term Monitoring Data Summit scheduled for April 15, 2026

Jointly hosted by the Water Agency and UC Davis, the fourth annual Putah Creek Data Summit is scheduled for April 15, 2026, on the UC Davis Campus. Last year’s meeting had 30 attendees representing Water Agency staff, consultants and contractors, scientists, students, landowners, and regulators. Main topics include measuring water, counting salmon, and how to manage data over many decades. If you are interested in participating, or attending the 2026 Data Summit, please contact Streamkeeper Max Stevenson at mstevenson@scwa2.com.

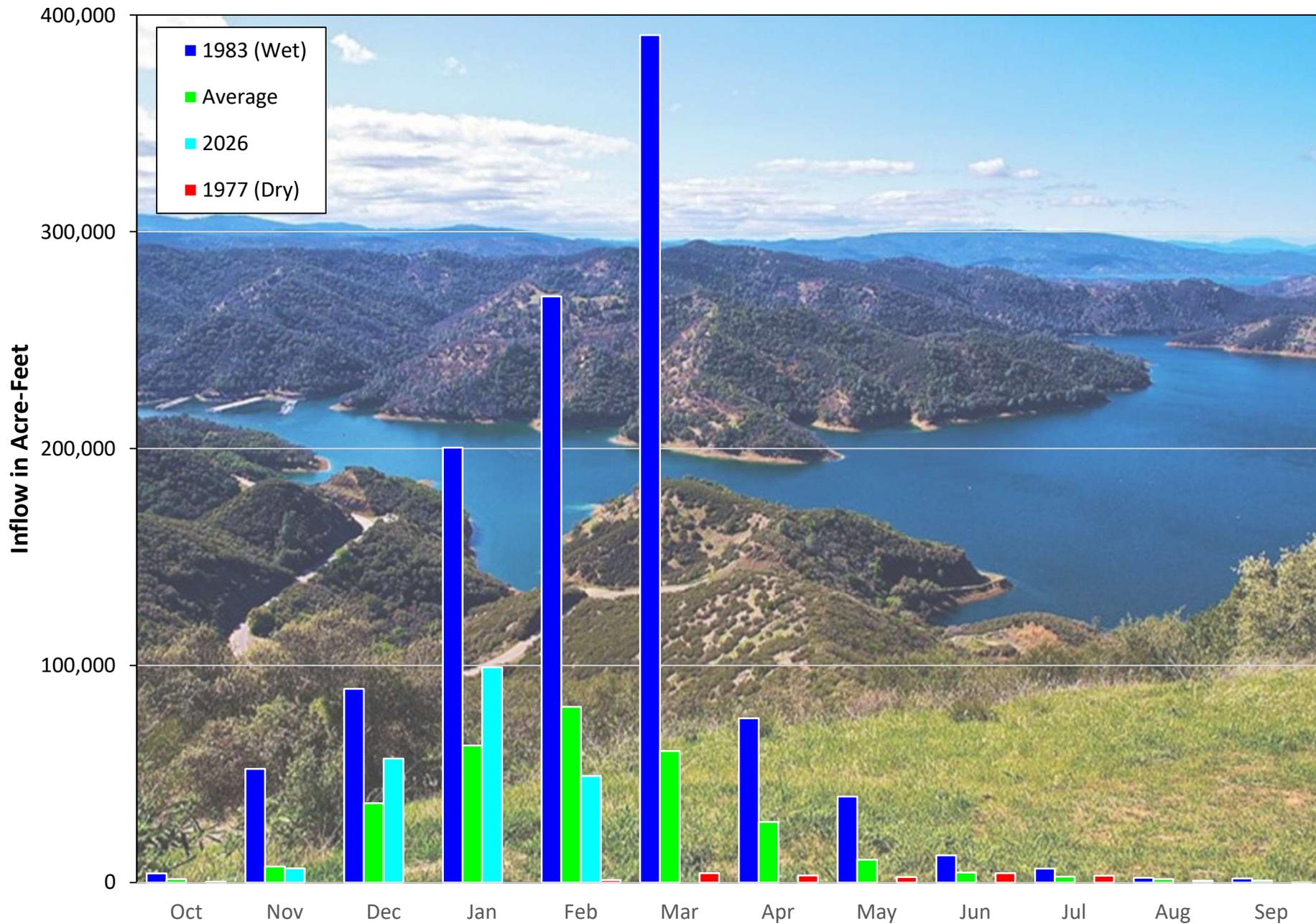
Lower Putah Creek Coordinating Committee (LPCCC) Monthly Meetings

The LPCCC meets publicly each month, a few hours before the regular Water Agency Board meetings. Agendas can be found on the Water Agency website <https://scwa2.com/lower-putah-creek-coordinating-committee/lpccc-agendas/> You can also ask the Streamkeeper to be put on the email list at mstevenson@scwa2.com. The LPCCC is a forum for all things Putah Creek.

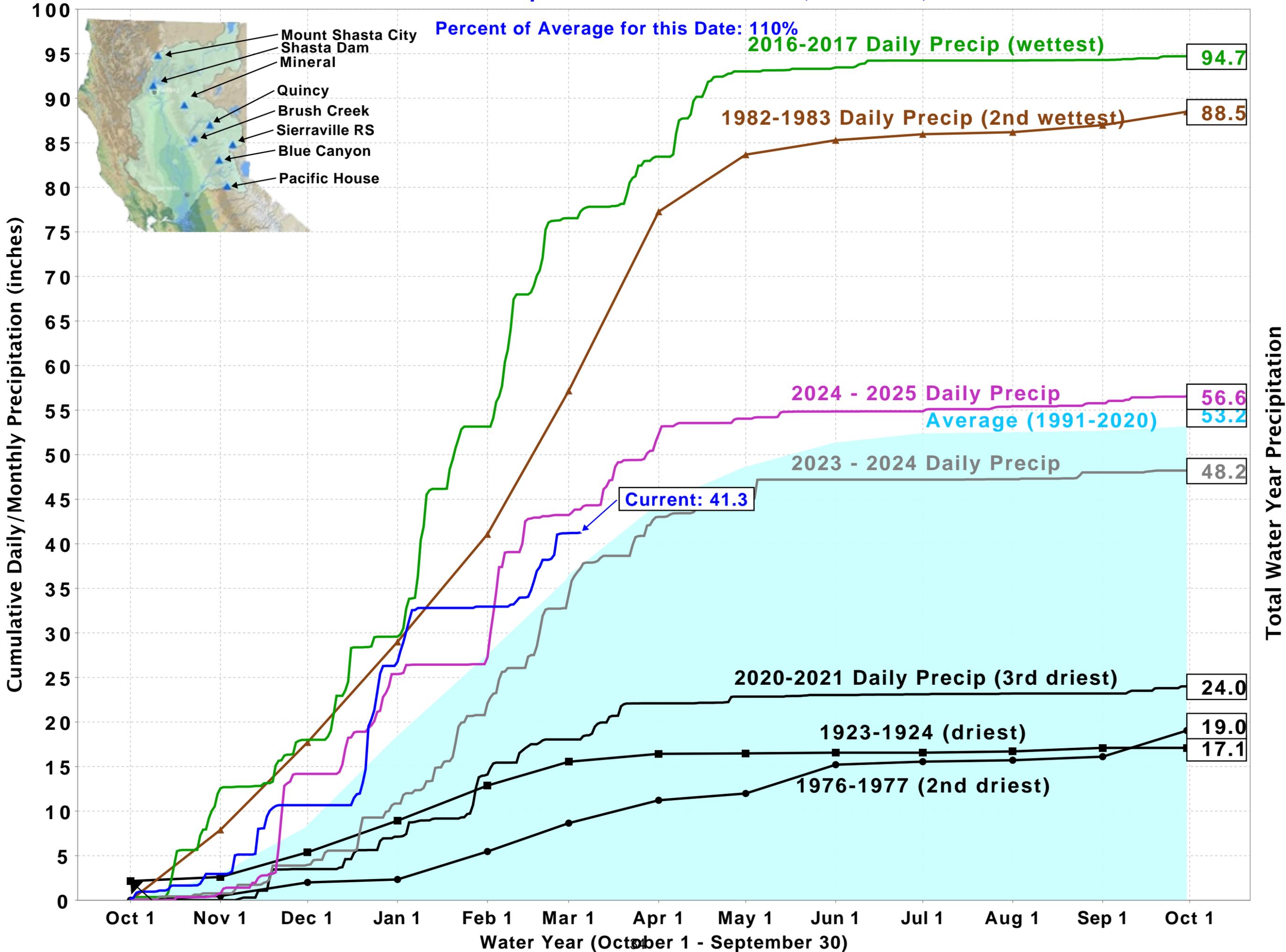
Annual Lake Berryessa Inflow



Annual Lake Berryessa Inflow



Northern Sierra Precipitation: 8-Station Index, March 05, 2026

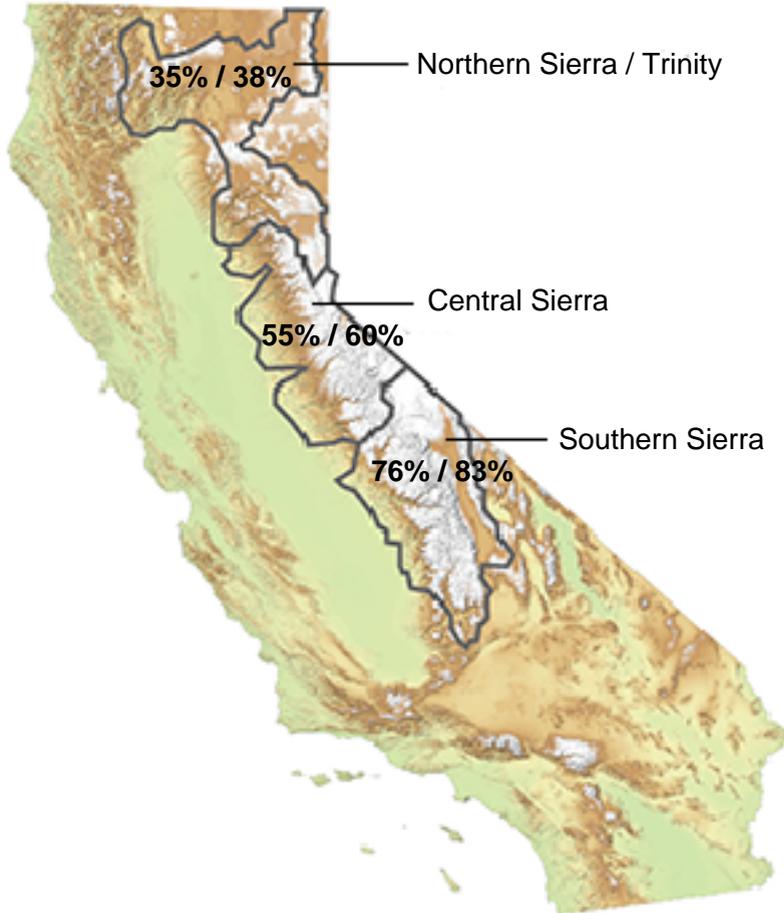




STATEWIDE SNOW WATER CONTENT

CURRENT REGIONAL SNOWPACK FROM AUTOMATED SNOW SENSORS

% of April 1 Average / % of Normal for This Date



NORTH	
Data as of March 5, 2026	
Number of Stations Reporting	33
Average snow water equivalent (Inches)	9.4
Percent of April 1 Average (%)	35
Percent of normal for this date (%)	38

CENTRAL	
Data as of March 5, 2026	
Number of Stations Reporting	54
Average snow water equivalent (Inches)	15.4
Percent of April 1 Average (%)	55
Percent of normal for this date (%)	60

SOUTH	
Data as of March 5, 2026	
Number of Stations Reporting	26
Average snow water equivalent (Inches)	18.6
Percent of April 1 Average (%)	76
Percent of normal for this date (%)	83

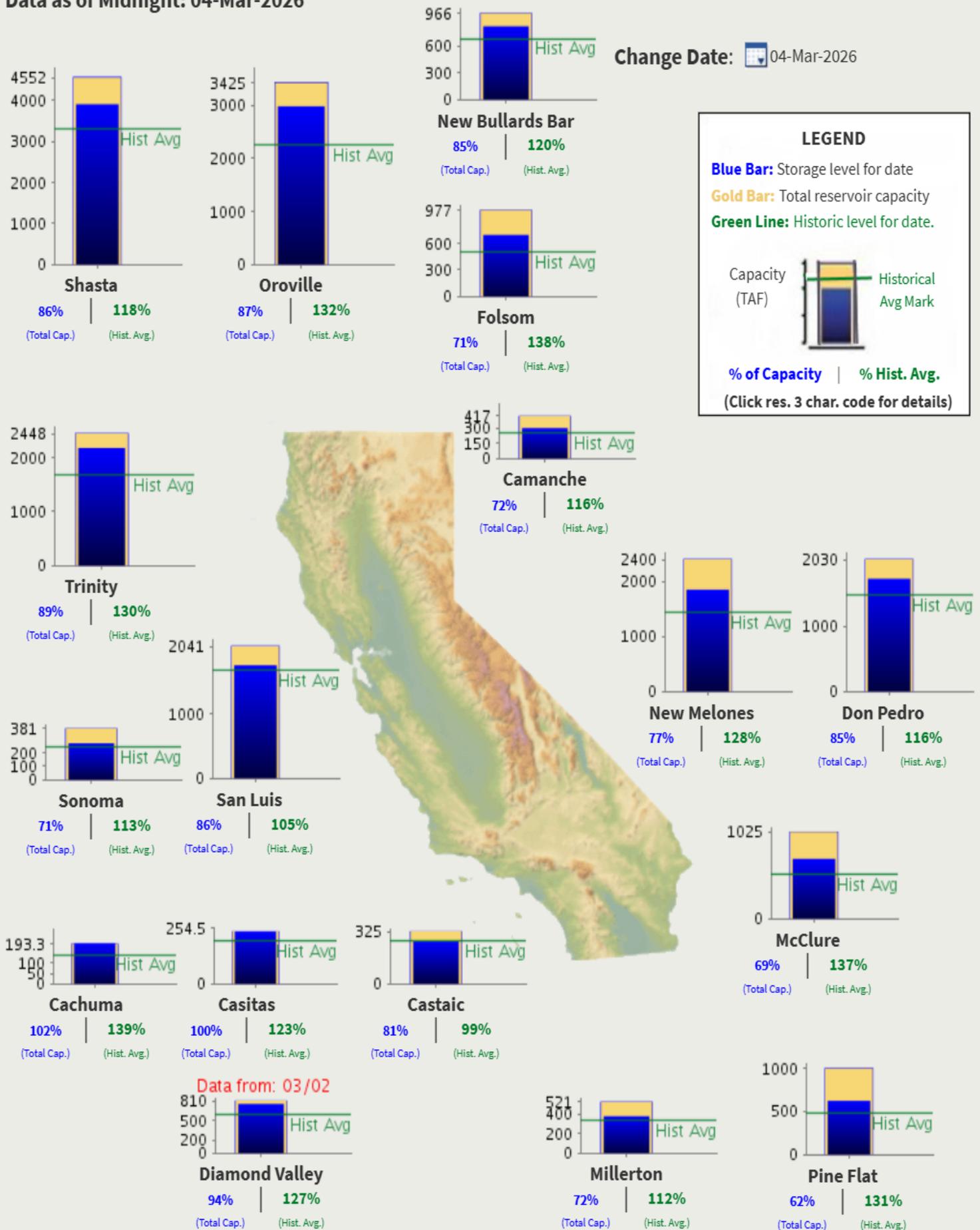
STATE	
Data as of March 5, 2026	
Number of Stations Reporting	113
Average snow water equivalent (Inches)	14.4
Percent of April 1 Average (%)	54
Percent of normal for this date (%)	59

Statewide Average: 54% / 59%

Data as of March 5, 2026

Data as of Midnight: 04-Mar-2026

Change Date:  04-Mar-2026



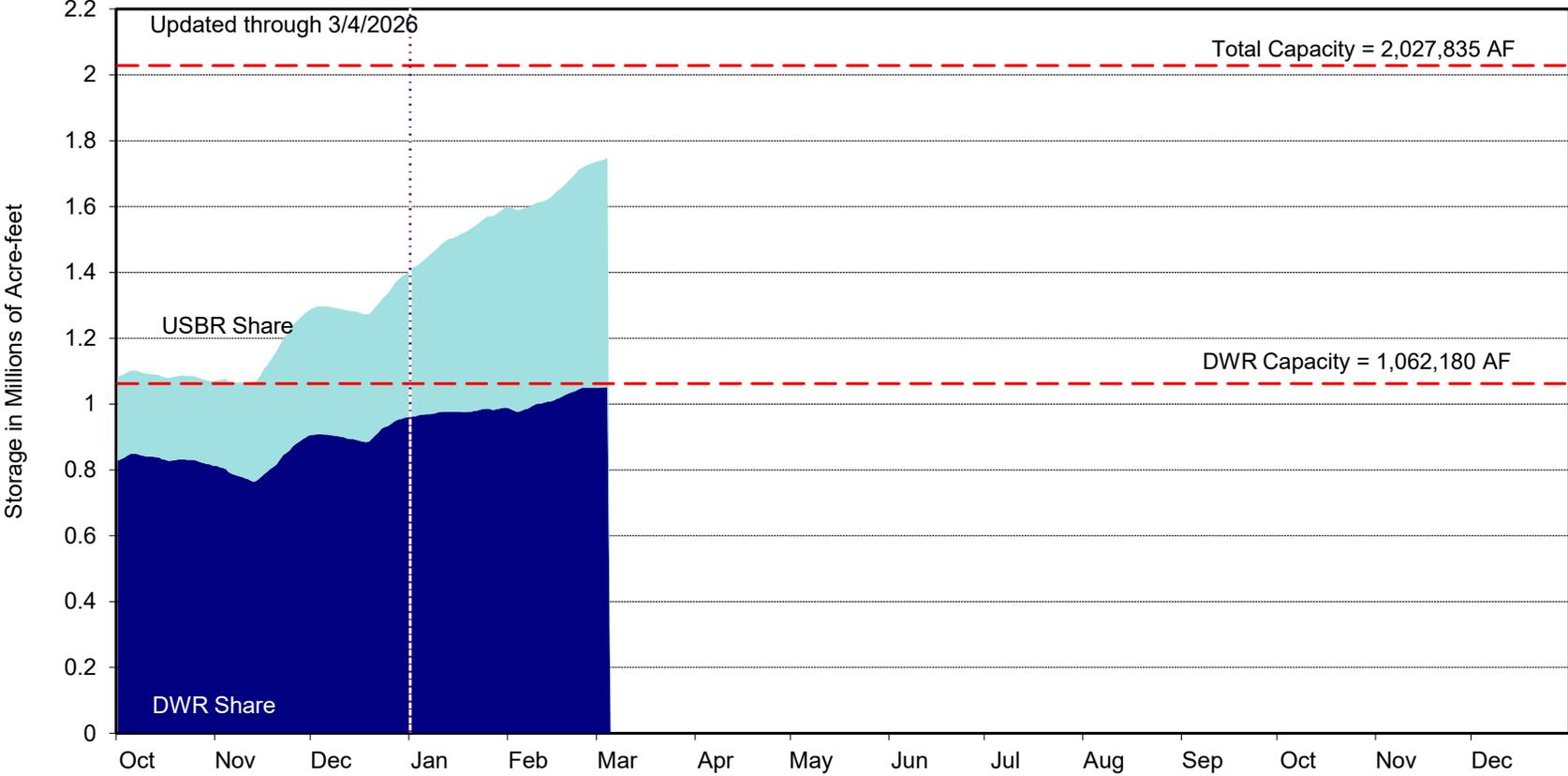
[Click to download printable version of current data.](#)

Report Generated: 05-Mar-2026 5:08 PM

The CSI link has been disabled to zoom in, for the lack of historical data.

San Luis Reservoir Storage

Combination Water/Calendar Year



**REPORT OF CONSTRUCTION CHANGE ORDERS AND
CONTRACTS APPROVED BY GENERAL MANAGER UNDER
DELEGATED AUTHORITY**

Construction Contract Change Orders (15% of original project costs or \$220,000, whichever is less) – None

Construction Contracts (\$220,000 and less) – None

Professional Service Agreements (\$100,000 and less) – None

Non-Professional Service Agreements (\$100,000 and less) – None

Note: Cumulative change orders or amendments resulting in exceeding the dollar limit need Board approval.

NBWA UPDATES

NORTH BAY WATERSHED ASSOCIATION
REPORT TO SOLANO COUNTY WATER AGENCY
BOARD OF DIRECTORS
MEETING DATE: March 12, 2026

Elizabeth Patterson, SCWA

The North Bay Watershed Association (NBWA) is a group of 18 regional and local public agencies located throughout Marin, Sonoma, Napa and Solano Counties. The NBWA brings together regulated North Bay public agencies to address issues of common interest that cross political boundaries and to promote stewardship of the North Bay watershed resources. NBWA Board of Directors' Meetings are held once a month, usually on the first Friday of the month ([meeting information](#)). All meetings are open to the public.

The full reports by the Executive Director are available [here](#). Key points are that the Board agreed to increase the budget for the small grants program and management.

**Celebrating 25 Years of
Regional Partnership &
Impact**

**2026 Silver Anniversary Biennial
Conference**

**April 9, 2026 @ 9:00
am - 3:30 pm**

Since 2000, the North Bay Watershed Association (NBWA) has brought together agencies, organizations, and communities to advance education, restoration, protection, and stewardship across the North Bay. **NBWA's upcoming biennial Conference on April 9, 2026 — Meeting this Moment in a Climate of Change — will be a powerful gathering of regional leaders and innovators committed to navigating the unprecedented challenges facing our communities and water utilities.**

Join us for a day of inspiration, collaboration, and forward thinking as we celebrate **25 years of partnership and progress**. This is your opportunity to be part of **shaping how the North Bay meets this moment — together.**

**Meeting this Moment in
a Climate of Change**

College of Marin | Jonas Center
Novato, CA 94949



- \$120/40 Early Bird
 - Opens: December 16, 2025
 - Closes: February 15, 2026
- \$150/60 Regular Ticket
 - Opens: February 16, 2026
 - Closes: March 31, 2026
- \$170/75 Late/On-Site
 - April 1, 2026 until event start

Registration includes complimentary parking, continental breakfast, lunch from [Kitchen Café & Catering](#), and access to our post-conference networking event to celebrate 25 years of regional partnership and impact. Some extra-special touches are planned for this milestone year!

[Click here to REGISTER](#)

Guest presentation was Sonoma Ecology Center’s Upper Sonoma Creek Restoration Vision by Steven Lee, Senior Scientist and Research Program Manager

This presentation has many applications in Solano County both in technical issues as well as opportunities of collaboration. There may be interest in having a future presentation.

Steve talked about how historic land use changes have altered hydrology and channel form in the Sonoma Creek watershed resulting in higher winter runoff and flooding, bank and bed erosion, reduced summer groundwater retention and associated stressors on aquatic habitat. The Sonoma Ecology Center’s vision for roughly 9.5 miles of the mainstem of Sonoma Creeks is to improve steelhead habitat, reduce erosion, enhance riparian conditions, and improve watershed function as described in the 2020 vision document.

To reduce permitting complexity, the restoration demonstration project at Morton’s Warm Springs implemented a floodplain bench and bank regrading approach, utilizing large wood habitat elements – all of these approaches were from the banks to avoid in-channel complications. High flows activated the new floodplain area, created scour/cover features around the “planted” wood supporting refuge and rearing/holding habitat during elevated flows. In other words, good for fish.

Two recurring implementation constraints were discussed: Water retentional concepts

intended to slow runoff and increase infiltration need to begin with early consultation with Tribes for cultural review. Projects failed or cost more due to delays because of the lack of early engagement.

The second constraint is prevailing flood management criteria based on 100-year flood maps (often out of date). While modeling showed meaningful benefits for smaller return-interval events, small, localized increases prevented project implementation because of the difficult space between flood risk constraints and habitat/floodplain system process restoration.

NBWA Board members' questions included the following:

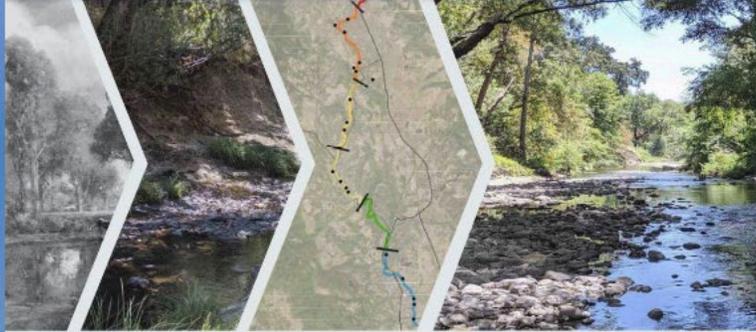
Kate Powers – asked about if monitoring could be used to document reaching performance standards. She also asked if there was any coordination with the Sonoma Land Trust regarding landscape scale restoration in the lower part of the tidally influenced part of Sonoma Creek.

Steve Lee replied that SEC is always looking to coordinate with the Sonoma Land Trust, but they have not had a lot of influence in the lower watershed restoration planning. He also replied that funding has support gaps regarding monitoring.

Director Manfree – I know this work takes decades. It's a multi career spanning kind of project. She also commented that she would welcome a presentation in Napa, and that they have a large capacity to use this type of work. She also asked about the previous survey work that occurred in the Napa watershed, and if that could be compared to current conditions. She also reflected the sentiment that monitoring is very underfunded.

Below are excerpts from a lengthy and interesting presentation. Click [here](#) for the full PowerPoint slides.

Sonoma Ecology Center's Upper Sonoma Creek Restoration Vision



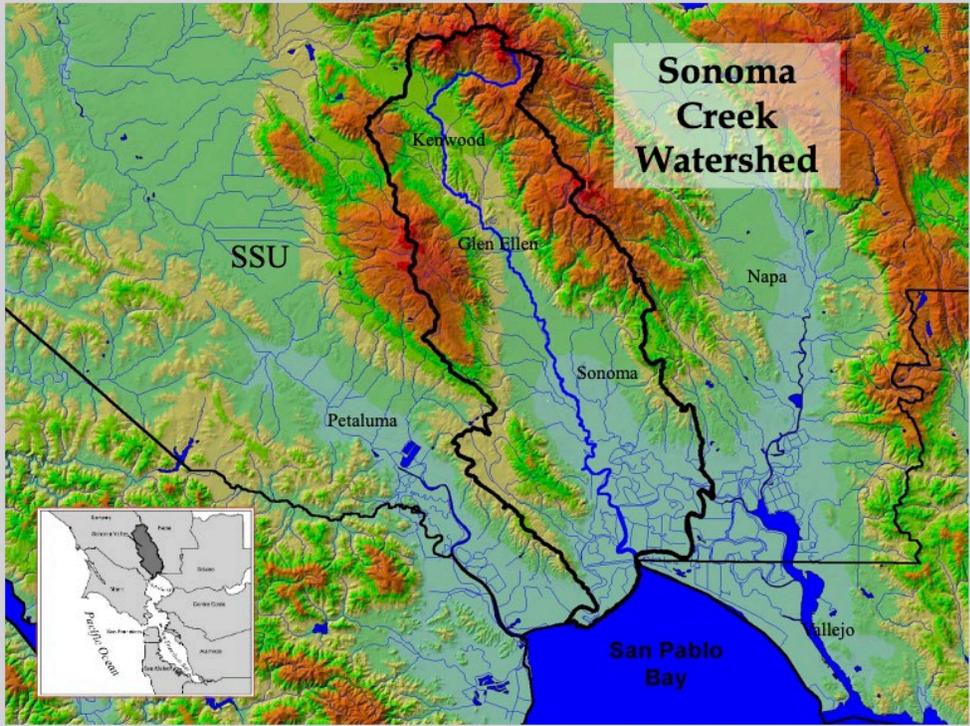
Upper Sonoma Creek
RESTORATION VISION



Steven F. Lee, Senior Scientist and Research Program Manager

About Me...







Upper Sonoma Creek Habitat Restoration Planning



RESTORATION OPPORTUNITIES OVERVIEW

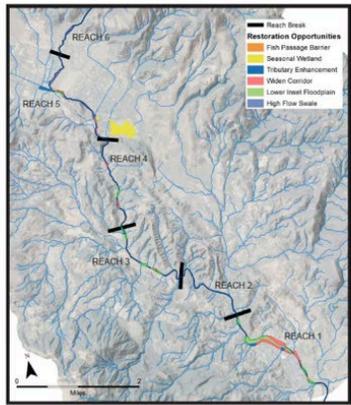
Project Scope

Location:
9.5 miles of mainstem Sonoma Creek from Adobe Canyon to Madrone Road

Goal: Create a Restoration Vision and demonstration project to

- **Improve Steelhead Habitat**
- Address Streamside Landowner Needs
- Improve Hydrology and Water Quality
- Address Bank Erosion Issues
- Improve Riparian Vegetation

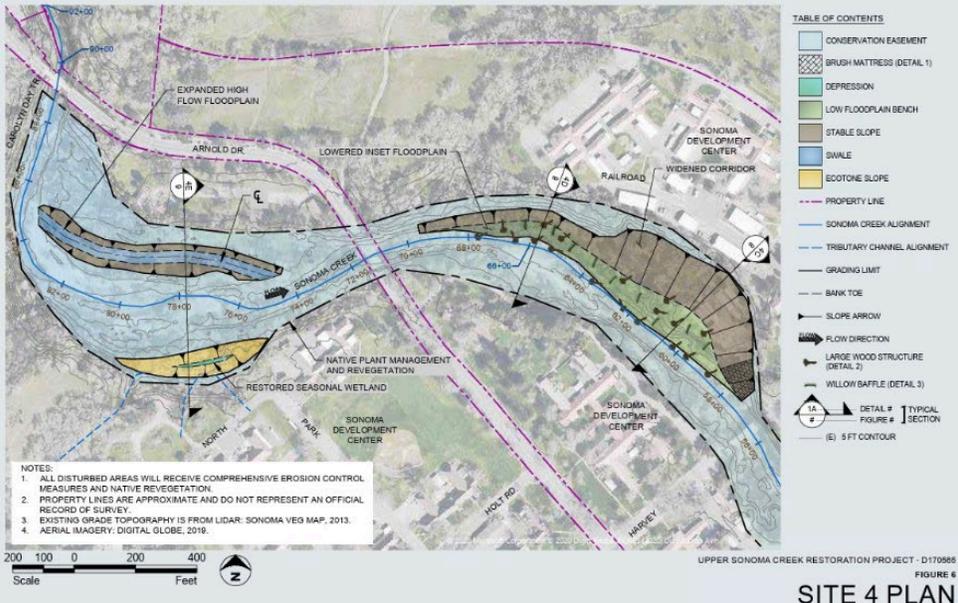
Restoration Vision document completed in 2020





Upper Sonoma Creek Habitat Restoration Planning
Morton's Warm Springs – Widen Riparian Corridor







**WATER
ADVISORY
COMMISSION
UPDATES**

**Solano Water Advisory Commission
Meeting Minutes
February 22, 2026**

Present:

Agency	Members
SCWA	Chris Lee, Drew Gantner, Deborah Barr, Gustavo Cruz, Elizabeth Patterson, Alex Rabidoux
Benicia	Danielle Martinez
Dixon	Chris Fong, Jordan Santos
Fairfield	
Rio Vista	
Vacaville	Tim Hawkins, Justen Cole
Vallejo	Melissa Cansdale, Beth Schoenberger
Solano County	Misty Kaltreider
RD 2068	Justin Notary
SID	
Dixon RCD	Kelly Huff
FSSD	
MPWD	
UC Davis	Joel McCoy, Courtney Doss
Other	

The meeting was called to order at 12:36 PM

1. Golden Mussels:

Drew Gantner (Water Agency) provided an update on prevention, monitoring, and response activities. Since November 2024, approximately 41,000 inspection seals have been issued and over 6,000 decontaminations have been performed. Monitoring efforts remain negative for confirmed infestation within Solano facilities.

Recent weak eDNA detections in the Solano Project prompted additional investigation. After consultation with the head CDFW geneticist and laboratory review, results were determined to likely reflect matrix interference rather than confirmed presence. All follow-up sampling returned negative results.

A vulnerability assessment for the Solano Project and North Bay Aqueduct has been completed, evaluating infrastructure from Monticello Dam to Terminal Reservoir and from Barker Slough to Cordelia Pumping Station. Control options under review include scraping, chemical treatments, UV sterilization, and hot water treatment.

Lake Berryessa decontamination protocols will remain unchanged to preserve quality control standards. Coordination with Napa County and USBR continues regarding enforcement of seal compliance.

SCWA staff (Drew Gantner) have joined statewide Golden Mussel working groups, including the Task Force and Science and Capacity Building Team.

2. Groundwater Banking:

No updates.

3. Water Accounting, Transfers, Exchanges:

Staff confirmed that 9,650 acre-feet of State Water Project transfer water has been delivered; however, final documentation has not yet been reflected in DWR's accounting. SCWA is awaiting confirmation before invoicing and reimbursements.

Lake Oroville remains near flood operations capacity and San Luis Reservoir (DWR portion) is nearly full. DWR has indicated potential Article 21 availability for south-of-Delta contractors. Staff cautioned that this condition typically signals risk of carryover water loss into 2026.

4. Bay-Delta Plan, Update:

Staff summarized recent State Water Board hearings and member agency comment letters addressing modeling assumptions, cold water storage requirements, and regional water supply risks.

Discussion highlighted uncertainty surrounding HRL enforcement, unimpaired flow requirements, Vallejo permit water, and RD 2068 water rights. Members discussed potential litigation scenarios and whether prior standards would apply during legal challenges.

SID and SCWA staff described modeling work exploring alternative flow proposals under a local cooperative solutions pathway, including HEC-RAS modeling results for Putah Creek showing diminishing habitat benefits above approximately 200 cfs.

5. MOU across Solano Agencies:

This item was deferred to the March meeting for clarification and follow-up.

6. SCWA General Manager's Report:

a. Board Items: Alex Rabidoux (Water Agency) reported that a redlined five-year extension of the Strategic Plan will be presented. Board prep meetings have been reinstated (first Thursday monthly).

b. North Bay Aqueduct: Deborah Barr (Water Agency) reported an Intertie Project technical memorandum is forthcoming. Estimated costs range from \$8.5–10.5 million and \$18–20 million. Annual NBA outage scheduled February 23–March 14.

c. Flood Management: Deborah Barr (Water Agency) reported that the next Regional Flood Drainage Working Group Meeting is scheduled for April 23, 2026.

7. Groundwater Planning:

a. SGMA Update: The annual groundwater report is expected mid-March with a seven-day review period. Conditions remain generally stable, with continued focus on the Northwest Focus Area.

Three small-scale recharge projects were successfully implemented in coordination with Solano, Dixon RCDs, and landowners. Additional floodwater recharge opportunities are under evaluation.

8. Solano County Report:

Misty Kaltreider (Solano County) shared the County's One Water Framework is finalized and will be posted publicly. Staff are pursuing grants and earmarks to advance utilities master planning and resilience efforts.

9. Other Topics:

Deborah Barr (Water Agency) shared that SCWA is pursuing FY27 federal earmarks, including a \$24 million seismic undergrounding project for the Putah South Canal.

Members discussed SWAC bylaws. Staff have been unable to locate historical governing documents; the item will be agendaized for next month.

10. Public Comments: None.

The meeting ended at 1:11 PM.

The next meeting is scheduled for Wednesday, March 25, 2026 at 12:30 PM

ACTION OF
SOLANO COUNTY WATER AGENCY

DATE: March 12, 2026

SUBJECT: Update of the 2016-2025 Strategic Plan

RECOMMENDATIONS:

Approve redline changes to the 2016-2025 Strategic Plan and a 5-year extension of the plan to 2030.

FINANCIAL IMPACT:

None

BACKGROUND:

For the last ten years, staff have been working under the policy direction of the 2016-2025 Strategic Plan. Development of the original plan began in March 2015 with an 18-month planning and stakeholder process. The Board approved the final plan in December 2016. Over the last ten years, staff have been guided by the Strategic Plan to set overall policy direction for the Agency's actions. At the January 2026 Board meeting staff provided an update on the Strategic Plan, a brief history, summary of accomplishments, areas of continued focus, and recommendations on next steps. The Board directed staff to provide a draft redline update of the Strategic Plan for approval by the Board and consideration of a 5-year extension of the plan.

RELEVANCE TO 2016-2025 SCWA STRATEGIC PLAN:

Updating the 2016-2025 Strategic Plan is important in continuing to meet the Water Agency's mission, vision and values as determined and prioritized by the Board.

Recommended: 
Chris Lee, General Manager

<input type="checkbox"/>	Approved as Recommended	<input type="checkbox"/>	Other (see below)	<input type="checkbox"/>	Continued on next page
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Modification to Recommendation and/or other actions:

I, Chris Lee, General Manager and Secretary to the Solano County Water Agency, do hereby certify that the foregoing action was regularly introduced, passed, and adopted by said Board of Directors at a regular meeting thereof held on March 12, 2026, by the following vote:

Ayes:

Noes:

Abstain:

Absent:

Chris Lee
General Manager & Secretary to the
Solano County Water Agency



Solano County
Water Agency

SCWA 2016 - 2030
2016 - 2025 Strategic Plan (5-

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Prepared by:
Kennedy/Jenks Consultants

December

ACKNOWLEDGEMENTS

Prepared by:

The Solano County Water Agency Strategic Planning Stakeholder Group

With the assistance of:

Kennedy/Jenks Consultants

JM Consultants

The Consultants would like to thank the dedicated members of the Solano County Water Agency Strategic Planning Stakeholder Group and SCWA staff for their time and thoughtful participation in this Strategic Plan. The consultants also appreciate the input from the Advisory Commission in developing the implementing strategies. This Plan is a true collaborative effort.

Cover Photos (Clockwise from top left):

Glory Hole spill (2006), Lake Berryessa ([Unless otherwise noted, all photo credits:SCWA](#))

Inter-dam reach of Putah Creek ([photo credit:SCWA](#))

Putah Diversion Dam and Putah South Canal headworks ([photo credit:SCWA](#))

Putah South Canal, Fairfield ([photo credit:SCWA](#))

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I. EXECUTIVE SUMMARY

This Strategic Plan defines a clear vision for the management of water resources within the Solano County Water Agency's (SCWA) scope of responsibility. The Plan highlights important goals and objectives needed to accomplish the mission and vision of SCWA through 2025.

Introduction

At the recommendation of the Advisory Commission, the SCWA Board of Directors established a Strategic Planning Stakeholder Group (SPSG) to develop a Strategic Plan for SCWA. The purpose of the 2016 Strategic Plan is to provide guidance to the Board and SCWA staff in directing SCWA policy and resources to address current and future issues within SCWA's purview. All aspects of SCWA's responsibilities and operations were examined. Specific topics addressed included:

- Water Supply Management
- Groundwater Management
- Watershed Management
- Flood Management
- Delta Management
- Policy Management
- Resource Management

Stakeholder Process

A total of twenty-one (21) individuals participated in the SPSG. A list of participants can be found in Appendix F. The SPSG met monthly from September 2015 through May 2016. To establish a starting point, the SPSG participated in a brainstorming exercise to identify issues, challenges, trends and opportunities that could positively or negatively affect SCWA in the foreseeable future. The SPSG then developed goals and objectives to address those issues and challenges. The Advisory Commission assisted with the development of implementing strategies to ensure they were practical and implementable. The resulting Strategic Plan is a true collaborative effort.

Strategic Plan content generally flows from the general to the specific. At the highest level are the Mission, Vision and Values statements, followed by the goals which represent specific targets that achieve the organization's vision. More specific objectives and implementing strategies are then developed to describe how the goals will be achieved. The Mission, Vision, Values and ten specific Goals that were developed by the SPSG are described below. In

addition, the ongoing objectives, as well as additional high priority objectives – both which represent the near-term action items - are listed after the Goals. A complete list of Goals, Objectives and Strategies can be found in Section V.

Mission Statement

Solano County Water Agency exists to ensure sustainable, reliable high-quality water resources and flood management for the benefit of the residents, businesses, industries and agricultural communities in Solano County.

Vision Statement

Solano County Water Agency is a widely respected, innovative leader in California water resource management.

Goals

- Goal #1: Water Supply Management:** Optimize the management of the County’s current and future water resources in a sustainable manner.
- Goal #2: Water Management Infrastructure:** Optimize the use of SCWA managed infrastructure.
- Goal #3: Flood Management:** Implement SCWA’s role in flood management.
- Goal #4: Water Resource Resiliency:** Protect access to reliable water supplies under current and future stressors.
- Goal #5: Education and Outreach:** Provide and maintain communication of SCWA activities and responsibilities.
- Goal #6: Data Management:** Maintain data that supports effective, efficient water supply and reliability.
- Goal #7: Natural Resources Stewardship:** Develop comprehensive approaches to the stewardship of natural resources.
- Goal #8: Groundwater Management:** Implement SCWA’s role in Sustainable Groundwater Management Act (SGMA).
- Goal #9: Advocacy:** Expand proactive advocacy at regional, state and federal levels to achieve the objectives of SCWA.
- Goal #10: Funding and Staffing:** Provide the necessary resources to continue to achieve SCWA’s mission and values efficiently and effectively in a fiscally responsible manner.

Summary of Ongoing and High Priority Objectives

Section V provides the detailed description of the 36 objectives and 112 strategies that address the 10 goals described above. The first table below extracts those objectives that are standard, ongoing activities that are either already occurring and should continue, or new actions for incorporation to SCWA routine activities. The second table lists additional high priority objectives. These objectives should be the current focus of SCWA activities.

Ongoing Objectives

	Goals and Objectives	Priority	Timeframe
Goal #1: Water Supply Management: Optimize the management of the County’s current and future water resources in a sustainable manner.			
A	Identify current supply and demand requirements - and project future water resources needs.	High	Ongoing
C	Develop a SCWA Water Management Plan to ensure a sustainable water supply.	High	Ongoing
Goal #3: Flood Management: Implement SCWA’s role in flood management.			
B	Implement the Flood Management Policy adopted by the Board	Med	Ongoing
C	Assist local interests (Participating Agencies and landowners) in developing flood management plans and improvements outside of SCWA direct responsibility.	Med	Ongoing
Goal #4: Water Resource Resiliency: Protect access to reliable water supplies under current and future stressors.			
B	Protect water rights and supplies (Bay Delta Plan , HRL Program).	High	Ongoing
C	Monitor emerging challenges to SCWA water supply reliability and promote advocacy of SCWA interests (Bay Delta Plan , Mussel Program).	High	Ongoing
Goal #5: Education and Outreach: Provide and maintain communication of SCWA activities and responsibilities.			

	Goals and Objectives	Priority	Timeframe
A	Develop an ongoing program to keep Board Members informed of SCWA responsibilities as well as regional, state and federal issues impacting SCWA.	High	Ongoing
Goal #6: <u>Data Management</u>: Maintain data that supports effective, efficient water supply and reliability.			
A	Maintain an integrated water-related data management system.	Med	Ongoing
C	Continue to compile and report for CA Statewide Groundwater Elevation Monitoring (CASGEM).	Med	Ongoing
Goal #7: <u>Natural Resources Stewardship</u>: Develop comprehensive approaches to the stewardship of natural resources.			
A	Implement the Solano Multi-species Habitat Conservation Plan (HCP).	High	Ongoing
B	Support and promote Lower Putah Creek Coordinating Committee (LPCCC) programs and projects.	Med	Ongoing
C	Protect SCWA water supply sources.	Med	Ongoing
D	Identify other habitat and watershed stewardship opportunities and implement activities where feasible.	Med	Ongoing
E	Monitor and assess outside planning efforts for influences on SCWA's habitat stewardship activities.	Med	Ongoing
Goal #8: <u>Groundwater Management</u>: Implement SCWA's role in Sustainable Groundwater Management Act (SGMA)			
A	<u>Continue to support and staff the Solano Sub-basin Groundwater Sustainability Agency (GSA)</u>	<u>High</u>	<u>Ongoing</u>
B	<u>Support Groundwater Management Plan updates and annual reporting.</u>	<u>High</u>	<u>Ongoing</u>
Goal #9: <u>Advocacy</u>: Expand proactive advocacy at regional, state and federal levels to achieve the objectives of SCWA.			

	Goals and Objectives	Priority	Timeframe
C	Actively promote legislative / advocacy priorities.	High	Ongoing
E	Monitor and support the Lower Sacramento-Delta North Region Corridor Management Framework (CMF)	Med	Ongoing
Goal #10: Funding and Staffing: Provide the necessary resources to continue to achieve SCWA’s mission and values efficiently and effectively in a fiscally responsible manner.			
A	Prepare SCWA Fiscal Plan(s) that includes normal operational costs and anticipated costs to implement the strategic plan goals and objectives.	High	Ongoing
C	Provide necessary and sufficient staffing and resources to maintain program activities and to achieve the goals and objectives of strategic plan priorities.	High	Ongoing
D	Optimize opportunities for cost-savings strategies.	High	Ongoing

Additional High Priority Objectives

	Goals and Objectives	Priority	Timeframe
Goal #1: Water Supply Management: Optimize the management of the County’s current and future water resources in a sustainable manner.			
B	Match available water supplies to appropriate uses.	High	Short
Goal #2: Water Management Infrastructure: Optimize the use of SCWA managed infrastructure.			
A	Develop the North Bay Aqueduct Alternate Intake Project (NBA AIP) in coordination with Napa participants.	High	Long

	Goals and Objectives	Priority	Timeframe
Goal #4:	Water Resource Resiliency: Protect access to reliable water supplies under current and future stressors.		
A	Promote regional water supply and flood management interests in Yolo Bypass/Cache Slough Complex.	High	Long
Goal #5:	Education and Outreach: Provide and maintain communication of SCWA activities and responsibilities.		
B	Evaluate, and where appropriate, coordinate public awareness water-related programs throughout the County.	High	Short
Goal #8:	Groundwater Management: Implement SCWA's role in Sustainable Groundwater Management Act (SGMA).		
A	Participate in ongoing development of Solano Sub-basin Groundwater Sustainability Agency (GSA).	High	Short
Goal #9:	Advocacy: Expand proactive advocacy at regional, state and federal levels to achieve the objectives of SCWA.		
A	Develop legislative / advocacy priorities.	High	Short
B	Prepare legislative / advocacy materials.	High	Short
D	Monitor CA Water Fix and EcoRestore processes to avoid or minimize the impacts to Solano water interests.	High	Long
E	Promote the Lower Sacramento-Delta North Region Corridor Management Framework (CMF).	High	Long
Goal #10:	Funding and Staffing: Provide the necessary resources to continue to achieve SCWA's mission and values efficiently and effectively in a fiscally responsible manner.		
B	Evaluate Reserve Policy and amend as appropriate to be fiscally responsible and defensible.	High	Short



SPSG developing Goals and Objectives

photo credit: SCWA

II. INTRODUCTION

Water is a fundamental ingredient and determinant of our quality of life in Solano County. The natural features of the Delta, agricultural production, and the County's urban communities are all shaped in part by the availability of water. We are fortunate, and it is by no means an accident, that Solano County has one of the ~~more-most~~ reliable water supplies in the State. Today we collectively benefit from the foresight and fortitude of those who championed construction of the Solano Project, the North Bay Aqueduct, the Ulatis Flood Control Project, and defended our water rights – projects that require substantial long-term planning and coordination.

The Solano County Water Agency provides the necessary forum and resources to accomplish long-term goals and protect the County's water resources for the benefit of the residents, businesses, industries and agricultural communities in Solano County. The management of water resources, as a discipline, continues to expand in scope and evolve in concert with changing societal values. These changes have and will continue to be reflected by the scope of the Solano County Water Agency's activities and the composition of its staff. This strategic plan defines a clear vision for the Solano County Water Agency through ~~2025~~2030.

Solano County Water Agency

SCWA is an independent special district created by the California State Legislature for the "conservation, development, control, and use of water for the public good and for the protection of life and property therein¹." The Agency boundary "consists of all territory within the County of Solano lying within the exterior boundaries thereof, the area of the Davis Campus of the University of California, and that portion of the territory of any participating agency lying outside the exterior boundaries of the County of Solano²."

SCWA's Participating Agencies are:

- Solano County
- Seven cities in Solano County:
 - City of Benicia
 - City of Dixon
 - City of Fairfield
 - City of Rio Vista
 - City of Suisun City

¹ California Water Code Appendix Section 64-20

² California Water Code Appendix Section 64-30

- City of Vacaville
- City of Vallejo
- Three agricultural irrigation districts:
 - Solano Irrigation District
 - Reclamation District 2068
 - Maine-Prairie Water District

The primary charge of SCWA falls into two main categories: water supply and flood management. The water supply function consists of providing wholesale, untreated water supply to cities, districts and state agencies. Additionally, SCWA leads efforts to protect rights to existing sources of water and participates in efforts to secure new sources of water for water supply reliability and future growth in the County.

The Agency holds as executors, long-term master water supply contracts with U.S. Bureau of Reclamation (USBR) for the federal Solano Project and CA Department of Water Resources for the State Water Project on behalf of those participating agencies with subsidiary water supply service agreements with SCWA. SCWA provides wholesale water service to the participating agencies only, it does not operate any water treatment plants nor have any direct retail customers.

SCWA currently provides municipal and industrial water supplies to the cities of Benicia, Fairfield, Suisun City, Vacaville, and Vallejo; and agriculture water to Maine Prairie Water District and Solano Irrigation District. The cities of Dixon and Rio Vista have future water supply contract options. SCWA also has water supply contracts with the University of California at Davis and California State Prisons. Reclamation District 2068 does not receive water directly from SCWA.

SCWA is responsible for operations and maintenance of two enterprise flood management systems: the Ulatis Flood Control Project and the Green Valley Flood Control Project, [and is the Local Maintaining Agency \(LMA\) for the Mellin Levee, which is part of the Sacramento River Flood Control Project.](#) SCWA is also involved in numerous regional flood management activities within the County of Solano including levees bordering the Yolo Bypass in and adjacent to the County of Solano. Other flood management matters within the boundaries of SCWA, beyond the influence of SCWA managed facilities, are directed to SCWA for investigation and development of potential solutions. Additionally, SCWA also performs habitat conservation and watershed management activities.

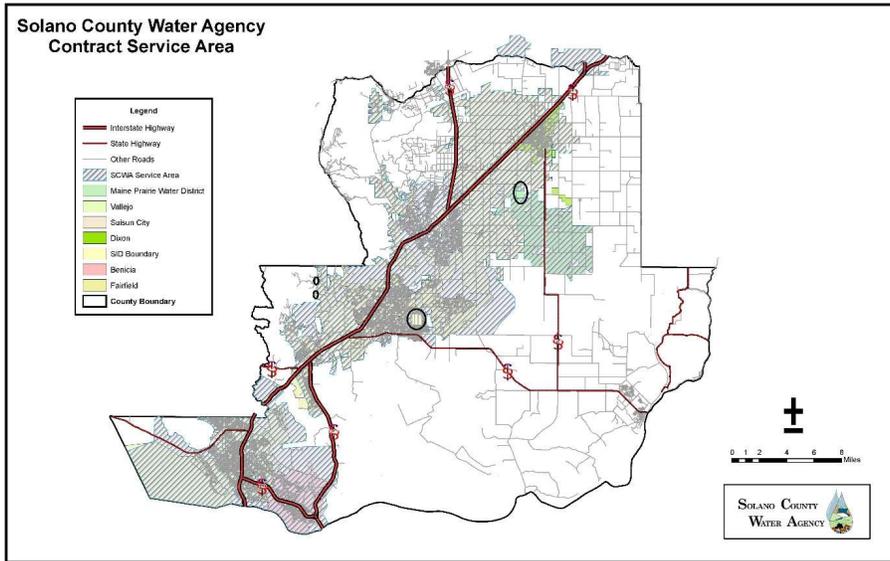
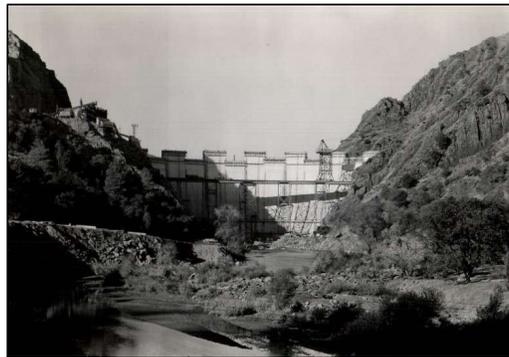


Figure 1: Solano County Water Agency Contract Service Area

History

The Solano County Flood Control and Water Conservation District (SCFC&WCD) was formed in 1951 by an Act of the State Legislature. The full text of the legislative act, as amended, is in the California Water Code Appendix Chapter 64 entitled “Solano County Water Agency Act.” As originally established, the Board of Supervisors of Solano County was the governing board (ex-officio) of the SCFC&WCD. The County Transportation Department and other County departments provided staff and administrative services. The first major action of the SCFC&WCD was to contract with the USBR for water supply from the Solano Project.



Monticello Dam under Construction Nov. 27, 1956

Photo credit: E.S. Ensor

In 1989, the name of SCFC&WCD was changed to the Solano County Water Agency by legislative amendment through Assembly Bill No. 2069, Chapter 573, Section 5 entitled: "Solano County Water Agency Act." The governing board was expanded to include the mayors from all seven cities in the County as well as a board member from each of the three agricultural irrigation districts. In October of 1989, SCWA hired its first employee, the General Manager. Additional employees were added starting in 1990.

Governance

SCWA represents its participating agencies in local and regional water supply and flood management interests. SCWA also provides collaborative support to other local agencies as requested or directed. The fifteen member SCWA Board of Directors is comprised of representatives from the eleven Participating Agencies and includes:

- The five members of the Solano County Board of Supervisors
- Mayor of the City of Benicia
- Mayor of the City of Dixon
- Mayor of the City of Fairfield
- Mayor of the City of Rio Vista
- Mayor of City of Suisun City
- Mayor of the City of Vacaville
- Mayor of the City of Vallejo
- A Director from The Solano Irrigation District
- A Trustee from Reclamation District No. 2068
- A Director from Maine-Prairie Water District

The 1989 formation act also established an "Advisory Commission" to advise the Board of Directors. The Commission consists of one representative appointed by each of the Cities of Benicia, Dixon, Fairfield, Rio Vista, Suisun City, Vacaville, and Vallejo. Solano County, Solano Irrigation District, Maine Prairie Water District, and Reclamation District No. 2068 also each appoint one representative. Representation consists of the chief administrative officers or chief technical staffs that meet monthly to deliberate on current and emerging water and flood issues of interest to Solano County and develops collaborative recommendations to the Board of Directors for consideration.

2005 Strategic Plan

The [2005 Strategic Plan](#) was a subset of the Solano County Integrated Regional Water Management (IRWM) Plan. The Strategic Plan was created by a Stakeholder Group who established strategic issues and strategy statements that were applicable for both the region

and SCWA. The 2005 Strategic Plan included only actions where SCWA has a major role, whereas the IRWM Plan includes all actions that the Solano agencies could implement. The Strategic Plan also included conclusions to aid in SCWA policy development.

The 2005 Strategic Plan recognized that while many potential actions fall under SCWA’s mission, it only had the resources to undertake a fraction of those actions at any given time. The purpose of the 2005 Strategic Plan was to create a roadmap for SCWA that identified the immediate and high priority actions for commitment of agency resources.



“Glory Hole” Spillway at Lake Berryessa (2008) – 28 ft. diameter

The 10-year plan prioritized forty-two potential actions as being in Tier 1, Tier 2 or Tier 3. Tier 1 actions were identified as the highest priority and anticipated to be accomplished using existing resources. There was general agreement that while the 2005 Strategic Plan was a useful tool with most of the recommended actions implemented, it was out-of-date and was no longer useful in assisting the Board to prioritize SCWA resources.

2016 Strategic Plan

The 2016 Strategic Plan comes at a critical time of change in the County, both in the way water is - and will be - managed in California, and in ushering in new leadership at SCWA. A decision was made that this Strategic Plan will focus on opportunities, current issues and potential future stressors relevant to SCWA itself, independent of IRWM planning.

The purpose of the 2016 Strategic Plan is to provide guidance to the Board and SCWA staff in directing SCWA policy and resources to address current and future issues within SCWA’s purview. Topics addressed include:

- Water Supply Management
- Groundwater Management
- Watershed Management
- Flood Management
- Delta Management
- Policy Management

- Resource Management

This plan is based on the principle of *Integrated Water Management*. The [California Water Plan 2013 Update](#) describes integrated water management as:

A comprehensive and collaborative approach for managing water to concurrently achieve social, environmental, and economic objectives. This integrated approach delivers higher value for investments by considering all interests, providing multiple benefits, and working across jurisdictional boundaries at the appropriate geographic scale.

SCWA water management integration includes regional water supply reliability and water quality, local and regional flood management, and stewardship of regional natural resources such as watershed and habitat ecosystems.



Photos courtesy of the City of Vacaville and Solano Irrigation District

2026-2030 5-year Update to the Strategic Plan

At the January 2026 SCWA Board Meeting, staff shared that the 2016-2025 Strategic Plan continues to be highly relevant. Over the last ten years, the Agency has accomplished many of the tasks listed in the Strategic Plan, but many other tasks remain, and the ongoing tasks

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continue to be of high importance. The SCWA Board directed staff to provide updated edits to the Strategic Plan for review and approval at the March 2026 SCWA Board meeting.

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III. PLANNING PROCESS

Stakeholder Group

At the recommendation of the Advisory Commission (Appendix A), the SCWA Board established a Strategic Planning Stakeholder Group (SPSG) on March 12, 2015 (Appendix B). The SPSG was directed by the Board to proceed with issuing a Request for Qualifications (RFQ) and soliciting proposals from consulting firms to assist the SPSG with completing a new Strategic Plan.

The purpose of the SPSG was to develop a Strategic Plan for SCWA.

The goals of the SPSG were to:

- Work collaboratively with other SPSG members who represent SCWA member agencies and other water users and interests throughout the entire Solano County.
- Develop a common understanding of current and future water needs and resources in Solano County.
- Support development of integrated water resource management objectives that protect resources in a sustainable manner, ensure local control, address current and future local water needs, and support the economy and the environment.
- Negotiate in good faith to achieve consensus on the development of a Strategic Plan that will guide the management of surface and groundwater into the future.



Salmon spawning in Putah Creek [Photo credit: R. Marovich](#)

The membership of the SPSG was originally designed as:

- Up to five SCWA Board members with one of the Board members appointed as Chair;
- Five Advisory Commission members selected by the Commission;
- The Chair of the Agency's Flood Control Advisory Committee; and
- A staff representative from the Fairfield Suisun Sewer District and the Vallejo Sanitation and Flood Control District.

John Kluge, Director, Solano Irrigation District, was appointed by the Board as Chair of the SPSG.

The Board later amended participation the SPSG to include representatives from any of the Participating Agencies and SCWA staff.

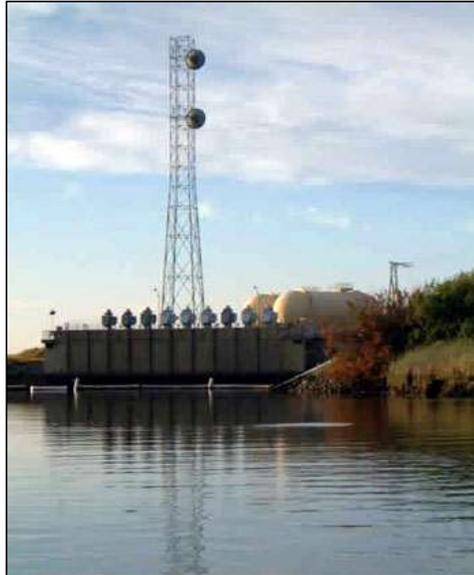
Consultants

SCWA contracted with Kennedy/Jenks Consultants to prepare the 2016 Strategic Plan. The consultant team includes Sachi Itagaki, Kennedy/Jenks and Jodie Monaghan, JM Consultants.

Stakeholder Assessment

Prior to convening the SPSG, a stakeholder assessment was conducted. The purpose of the assessment was to:

- Review the efficacy and outcomes of the 2005 Strategic Plan,
- Understand stakeholder expectations of the 2016 Strategic Plan, and
- Assess the challenges currently facing SCWA.



North Bay Aqueduct Intake, Barker Slough Pumping Plant
Photo credit: SCWA

Twenty-six (26) confidential interviews were conducted in September and October 2015 with key stakeholders representing:

- Solano County
- 7 cities in Solano County
- Solano Irrigation District
- RD2068
- Maine-Prairie Water District
- Solano Resource Conservation District (RCD)
- Suisun RCD
- SCWA Flood Control Advisory Committee
- SCWA Water Advisory Commission
- SCWA Staff

Questionnaires (Appendix C) were provided in advance to the 26 interviewees (appendix D). A summary of key assessment findings can be found in Appendix E.

Stakeholder Process

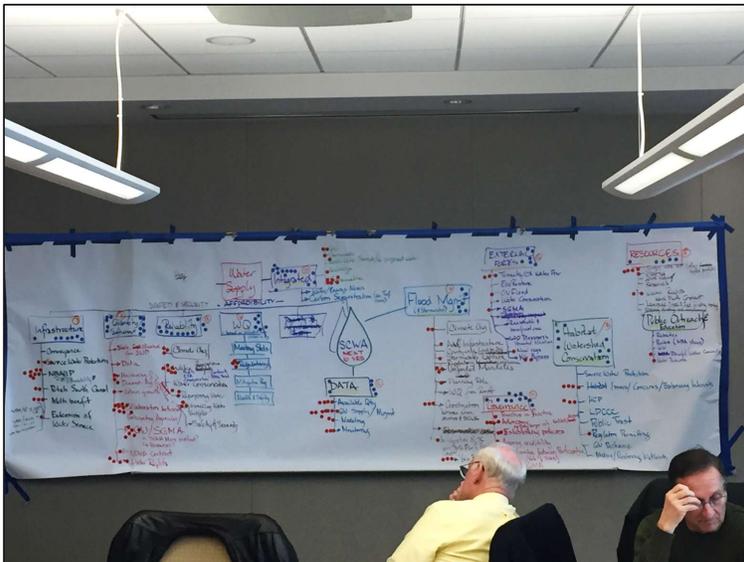
Twenty-one (21) individuals participated in the development of the Strategic Plan. A list of participants can be found in Appendix F. Ten meetings were held monthly from September 2015 through May 2016. A workbook was used to guide the group through the process. The group thoughtfully and diligently developed the goals and objectives of this Plan. A final meeting to approve the draft and recommend Board acceptance was held on August 1, 2016.

Charter

A Charter (Appendix G) was developed and approved by the SPSG. The purpose of the Charter was to delineate the purpose and goals of the group, membership, ground rules, decision-making protocols, media conventions and public engagement procedures.

Mind Map

The SPSG participated in a brainstorming exercise to identify issues, challenges, trends and opportunities that could positively or negatively affect SCWA. The information was graphically recorded on a Mind Map. The purpose of the Mind Map (Figure 2) is to identify all factors that influence SCWA, then have the participants “vote” to further identify topics of highest priority. The results were used as a basis for developing the goals, objectives and implementing strategies.



SPSG Members studying completed Mind Map

Photo credit: John Vasquez

Mind Map created by SCWA Strategic Planning Stakeholder Group (12-21-15)

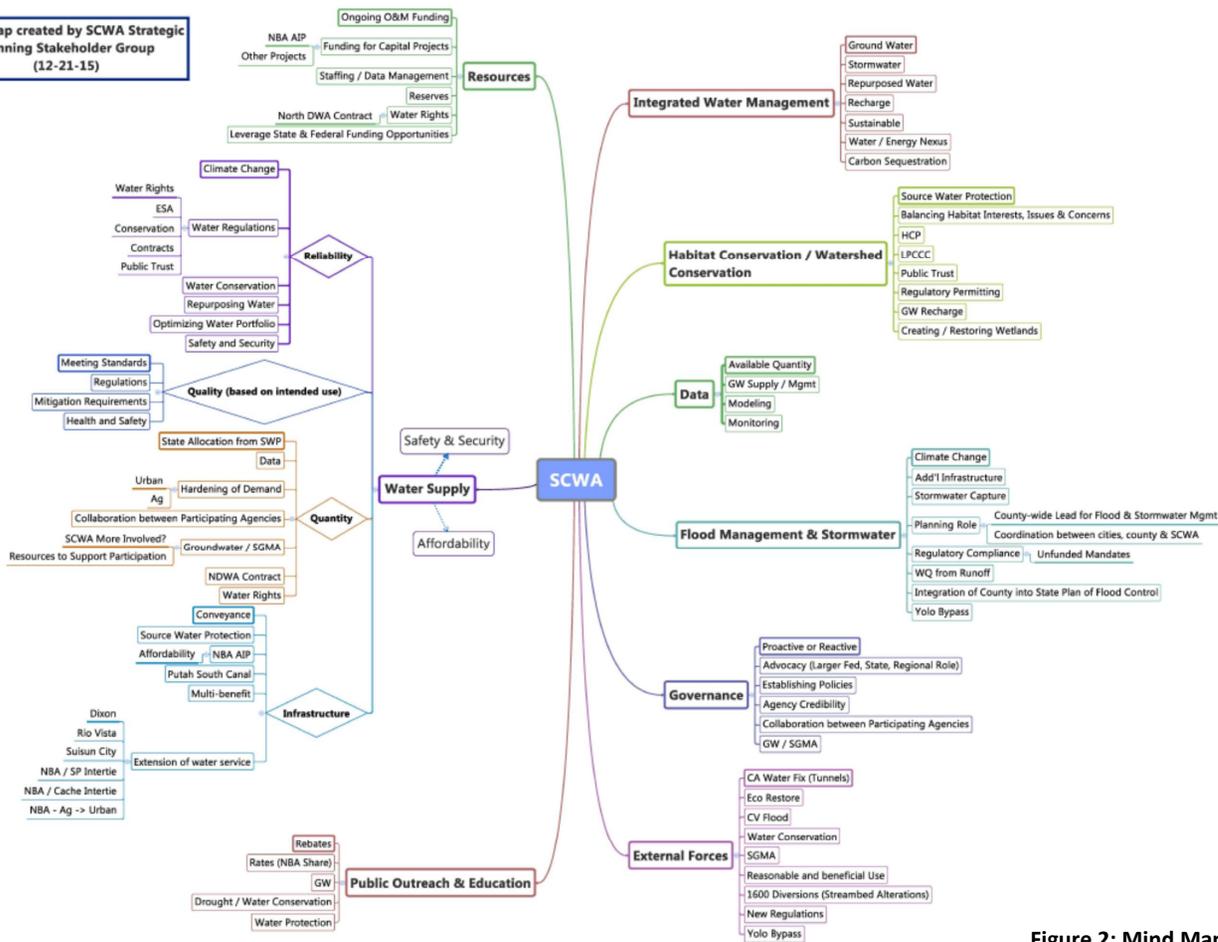


Figure 2: Mind Map

Planning Horizon

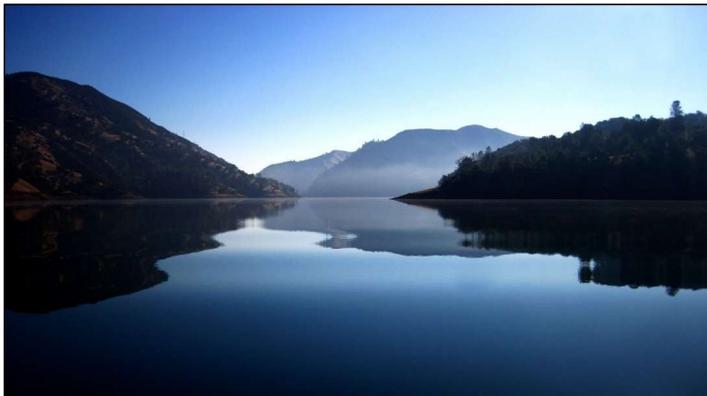
The Board directed this to be a 10-year Strategic Plan.

Adaptive Management: Monitor, Review and Update

An important element of the Strategic Plan is the recognition that conditions change over a 10-year period. Wet or dry years affect water supply, state regulations can affect water deliveries, and funding drives SCWA's ability to achieve the objectives in this Plan. These are just a few of the conditions that, if changed, could significantly impact both the goals and the priorities.

If conditions change, it is suggested that SCWA management, in concert with the Advisory Commission, review the results of the review and make recommendations to the Board to update the Strategic Plan. The SPSG included several review points to ensure the Strategic Plan is appropriately guiding the Board:

- Objective 1.C recommends the development of a Water Management Plan to ensure a sustainable water supply and mandates the plan be updated every 5 years.
- Objective 3.C calls for monitoring emerging challenges to SCWA's water supply reliability.
- Objective 6.C involves monitoring and assessing outside planning efforts to protect SCWA's water supply sources.
- Strategy 9.A.3 recommends monitoring current legislative activities and recommending modifications to the Legislative Platform as appropriate.



Lake Berryessa

Photo credit: Ken Davis

IV. MISSION, VISION, AND VALUES

Mission Statement

Solano County Water Agency exists to ensure sustainable, reliable high-quality water resources and flood management for the benefit of the residents, businesses, industries and agricultural communities of County of Solano.

Vision Statement

Solano County Water Agency is a widely respected, innovative leader in California integrated water resource management.

Values Statements

Our agency is committed to work collaboratively for the benefit of our participating agencies.

The agency will work proactively and ethically to identify and lead in the adaption to opportunities and threats that impact agency resources.

The agency strives to provide excellent service to all stakeholders.

The agency will manage the natural resources with which it is entrusted to sustainably provide water supply and flood management while protecting the environment for future generations.

The agency is dedicated to being a nimble organization by encouraging innovation, creativity and ingenuity when responding to water resource management challenges.

The agency is committed to fostering the trust of all stakeholders through accountability, integrity, transparency and open communication.

The agency's most valuable resource is its people; we are committed to creating and empowering a diverse workforce, treating staff with respect. Empowerment can inspire staff to use their talents and commitment to fulfill the Agency's mission.

V. 2016 STRATEGIC PLAN GOALS, OBJECTIVES AND IMPLEMENTATION STRATEGIES

Introduction

All aspects of SCWA’s responsibilities and operations were examined. The following areas were identified as strategic topics to be addressed in this Plan:

- Water Supply Management
 - Includes all sources of water including surface water, groundwater, stormwater, drainage, waste water, recycled water, etc.
- Water Management Infrastructure
 - Includes reservoirs, intakes, facilities, conveyance system, etc.
- Flood Management
 - Recognizes localized flooding often covers multiple jurisdictions.
- Water Resource Resiliency
 - Resiliency is defined as having the ability and resources to withstand stressors (ex. drought, curtailment of supply, regulatory restrictions, climate change etc.)
- Education and Outreach
 - Includes education and outreach to Board members, Participating Agencies and the general public.
- Data Management
 - Refers to SCWA as a data repository.
- Natural Resource Stewardship
 - Acknowledges that watershed health is directly tied to habitat health.
- Groundwater Management
 - Acknowledges that SCWA will likely play an important role in groundwater management though that role is not yet defined.
- Advocacy
 - Recognizes the need for SCWA to broaden its area of influence.
- Funding and Staffing
 - Identifies the resources needed to implement this Strategic Plan.

Key Terms

There is often confusion between goals and objectives. Whereas as a goal is a description of a destination, an objective is a measure of the progress that is needed to get to the destination.

Goals

A goal is a specific target, an end result or something to be desired. It is a major step in solving a problem and achieving the vision of the organization.

In the strategic planning context, a goal is a place where the organization wants to be - in other words a destination. Goals identify what the organization sees as the outcome of their business efforts. They describe what the organization as a whole needs to achieve to be successful over the life of the strategic plan.

Objectives

An objective is a measure of change in order to bring about the achievement of the goal. The attainment of each goal may require a number of objectives to be reached. An important principle in formulating objectives is that they should be SMART (Specific, Measurable, Achievable, Realistic and be Time-bound. Words like 'increase' and 'reduce' indicate change.

Strategies

Put simply, a strategy is something that must be done to achieve the objective (the measure of change). The setting of goals and objectives is not, in and of itself, sufficient to ensure that the organization will progress towards its goals. Strategies are where organizations put their efforts in order to achieve the desired changes that will bring about the achievement of the organization's goals.

In Summary:

- A goal is where you want to be, a destination.
- An objective is the direction you have to take to get to your destination.
- A strategy is an action plan of what you have to do to get there.



Winters Putah Creek Park Restoration Project *Photo credit: Thomas Pate*

Goals and Objectives - Summary and Prioritization

The goals, which are numeric, are presented in no particular order and without respect to priority. The objectives, which are alphabetical within each goal, are prioritized and noted with the anticipated timeframe and level of effort to complete.

Legend:

Priority: Low, Medium, High

Timeframe: Short Term (1 – 2 years); Medium Term (3 – 5 years); Long Term (5 – 10+ years); and Ongoing (standard perpetual activities that are either already occurring and should continue or new actions for incorporation to SCWA routine activities.)

Level of Effort: Low, Medium, High

	Goals and Objectives	Priority	Timeframe	Level of Effort
Goal #1: Water Supply Management: Optimize the management of the County's current and future water resources in a sustainable manner.				
A	Identify current supply and demand requirements - and project future water resources needs.	High	Ongoing	Med
B	Match available water supplies to appropriate uses.	High	Short	Med
C	Develop a SCWA Water Management Plan to ensure a sustainable water supply.	High	Ongoing	Med
D	Evaluate and develop additional water sources as necessary.	Med	Long	Med
Goal #2: Water Management Infrastructure: Optimize the use of SCWA managed infrastructure.				
A	Develop the North Bay Aqueduct Alternate Intake Project (NBA AIP) in coordination with Napa participants.	High	Long	High
B	Optimize conveyance capabilities to match current and future needs.	Med	Med	Low
C	Inventory facilities and their operational status.	Med	Med	Low
D	Identify and evaluate needs for infrastructure improvement.	Med	Med	Med

	Goals and Objectives	Priority	Timeframe	Level of Effort
Goal #3: Flood Management: Implement SCWA’s role in flood management.				
A	Identify local and regional flood management facilities relevant to SCWA and Solano County interests. (Note: Solano interest includes anything that impacts Solano County.)	Med	Short	Low
B	Define SCWA’s role in flood management Implement the Flood Management Policy adopted by the Board.	Med	Short Ongoing	Med
C	Assist local interests (Participating Agencies and landowners) in developing flood management plans and improvements outside of SCWA direct responsibility.	Med	Ongoing	Low
Goal #4: Water Resource Resiliency: Protect access to reliable water supplies under current and future stressors.				
A	Promote regional water supply and flood management interests in Yolo Bypass/Cache Slough Complex.	High	Long	High
B	Protect water rights and supplies (Bay Delta Plan, HRL Program).	High	Ongoing	High
C	Monitor emerging challenges to SCWA water supply reliability and promote advocacy of SCWA interests (Bay Delta Plan, Mussel Prog.).	High	Ongoing	Med High
Goal #5: Education and Outreach: Provide and maintain communication of SCWA activities and responsibilities.				
A	Develop an ongoing program to keep Board Members informed of SCWA responsibilities as well as regional, state and federal issues impacting SCWA.	High	Ongoing	Med
B	Evaluate, and where appropriate, coordinate public awareness of water-related programs throughout the County.	High	Short	Med
C	Enhance SCWA website.	Med	Short	Low

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	Goals and Objectives	Priority	Timeframe	Level of Effort
Goal #6: Data Management: Maintain data that supports effective, efficient water supply and reliability.				
A	Maintain an integrated water-related data management system.	Med	Ongoing	Med
B	Evaluate the need for a comprehensive Solano County water-related data management system.	Med	Short	Med
C	Continue to compile and report for CA Statewide Groundwater Elevation Monitoring (CASGEM).	Med	Ongoing	Low
Goal #7: Natural Resources Stewardship: Develop comprehensive approaches to the stewardship of natural resources.				
A	Implement the Solano multi-species Habitat Conservation Plan (HCP).	High	Ongoing	High
B	Support and promote Lower Putah Creek Coordinating Committee (LPCCC) programs and projects.	Med	Ongoing	Med
C	Protect SCWA water supply sources.	Med	Ongoing	Med
D	Identify other habitat and watershed stewardship opportunities and implement activities where feasible.	Med	Ongoing	Low
E	Monitor and assess outside planning efforts for influences on SCWA's habitat stewardship activities.	Med	Ongoing	Med
Goal #8: Groundwater Management: Implement SCWA's role in Sustainable Groundwater Management Act (SGMA).				
A	Continue to support and staff the Participate in ongoing development of Solano Sub-basin Groundwater Sustainability Agency (GSA).	High	Short <u>Ongoing</u>	High <u>Med</u>
B	Support Groundwater Management Plan Development <u>updates and annual reporting.</u>	Med <u>High</u>	Med <u>Ongoing</u>	Med

	Goals and Objectives	Priority	Timeframe	Level of Effort
Goal #9: <u>Advocacy</u>: Expand proactive advocacy at regional, state and federal levels to achieve the objectives of SCWA.				
A	Develop legislative / advocacy priorities.	High	Short	Low
B	Prepare legislative / advocacy materials.	High	Short	Med
C	Actively promote legislative / advocacy priorities.	High	Ongoing	High
D	Monitor CA Water Fix and EcoRestore processes to avoid or minimize the impacts to Solano water interests.	High	Long	Med
E	Promote Monitor and support the Lower Sacramento-Delta North Region Corridor Management Framework (CMF).	HighMed	LongOngoing	HighMed
Goal #10: <u>Funding and Staffing</u>: Provide the necessary resources to continue to achieve SCWA’s mission and values efficiently and effectively in a fiscally responsible manner.				
A	Prepare SCWA Fiscal Plan(s) that includes normal operational costs and anticipated costs to implement the strategic plan goals and objectives.	High	Ongoing	Low
B	Evaluate Reserve Policy and amend as appropriate to be fiscally responsible and defensible.	High	Short	Med
C	Provide necessary and sufficient staffing and resources to maintain program activities and to achieve the goals and objectives of strategic plan priorities.	High	Ongoing	Med
D	Optimize opportunities for cost-savings strategies.	High	Ongoing	Low

Strategic Plan Goals, Objectives and Strategies

The inherent challenge in developing goals, objectives and strategies is that goals are frequently interdependent. It is difficult to plan water supply management without considering resiliency, infrastructure or natural resources stewardship. It is equally challenging to create objectives and strategies that address a single goal. Many of the objectives and strategies are cross-cutting – that is, they can provide benefits for more than one goal. An example of multiple benefits would be the implementation of the North Bay Aqueduct Alternate Intake. The Alternate Intake Project could address water quality, water supply and water resiliency as well as infrastructure and habitat stewardship.

As with the summary, the complete list of goals, which are numeric, are presented in no particular order and without respect to priority. The objectives, which are alphabetical within each goal, are prioritized and noted with the anticipated timeframe and level of effort to complete. The implementing strategies are numerical within each objective.

Legend:

Priority: Low, Medium, High

Timeframe: Short Term (1 – 2 years); Medium Term (3 – 5 years); Long Term (5 – 10+ years); and Ongoing (standard perpetual activities that are either already occurring and should continue or new actions for incorporation to SCWA routine activities.)

Level of Effort: Low, Medium, High

Goal #1: **Water Supply Management: Optimize the management of the County’s current and future water resources in a sustainable manner.**

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A		Identify current supply and demand requirements - and project future water resources needs.	High	On-going	Med
	1	Compile a County-wide inventory of current supplies and demand.			
	2	Monitor and assess groundwater conditions.			
	3	Improve understanding of relationship between surface water and ground water.			
	4	Develop a County-wide water balance, synthesizing			

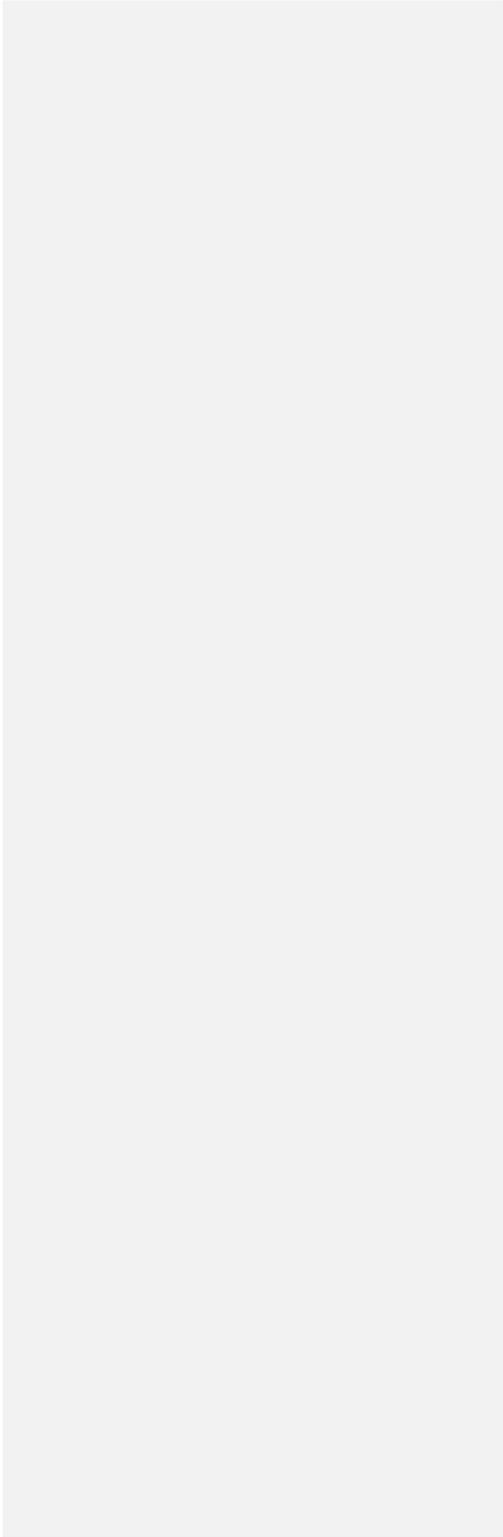
Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
		current supply/demand data.			
	5	Develop supply and demand projections using different assumptions.			

B	Match available water supplies to appropriate uses.		High	Short	Med
	1	Identify current opportunities for cost-savings and cost efficiencies in water operations.			
	2	Identify future opportunities for coordinated operations including: <ul style="list-style-type: none"> • Water transfers (also see Goal 2) • Stormwater / Flood Management • Water Reuse / Recycling 			

C	Develop a SCWA Water Management Plan to ensure a sustainable water supply.		High	On-going	Med
	1	Identify issues to achieve sustainable water supply.			
	2	Identify critical data gaps from supply and demand projections and water sources.			
	3	Prioritize short-term and long-term implementation actions and prepare Management Plan.			
	4	Update Management Plan every 5 years.			

D	Evaluate and develop additional water sources as necessary.		Med	Long	Med
	1	Quantify water source including reliability, needed infrastructure and life-cycle costing.			
	2	Analyze and identify locally cost-effective implementation actions.			

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
	3	Determine possible new water sources.			



Goal #2: Water Management Infrastructure: Optimize the use of SCWA managed infrastructure.

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A	Develop the North Bay Aqueduct Alternate Intake Project (NBA AIP) in coordination with Napa participants.		High	Long	High
	1	Complete Environmental Documents.			
	2	Determine financial implications (capital/O&M) and evaluate the cost effectiveness of the project.			
	3	Develop Outreach Plan.			
	4	Advocate for ecosystem-benefit funding; identify and secure funding.			
	5	Complete permitting and implement project.			

B	Optimize conveyance capabilities to match current and future needs.		Med	Med	Low
	1	Determine feasible opportunities to integrate SP/NBA water conveyance.			
	2	Determine feasible opportunities to integrate SCWA-managed sources (NBA, Solano Project) with other sources (recycled water, stormwater, drainage and groundwater, et al).			
	3	Identify opportunities for coordinated operations including: <ul style="list-style-type: none"> a. Water conveyance b. Stormwater/flood management c. Water reuse/recycling 			

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
C		Inventory facilities and their operational status.	Med	Med	Low
	1	Create an inventory of all water related facilities that serve Solano County and include their operational status.			
	2	Identify any redundant infrastructure and assess the need for the redundancy.			
	3	Explore alternative beneficial uses of existing infrastructure.			
D		Identify and evaluate needs for infrastructure improvement.	Med	Med	Med
	1	Determine the need for improvements and/or additions to the infrastructure.			
	2	Determine project life cycle costs and benefits and prioritize projects based on cost-effectiveness and need.			
	3	Create a 10-year implementation plan for infrastructure improvements based on the priorities			



Glory Hole Spillway Outlet

Photo credit: SCWA

Goal #3: Flood Management: Implement SCWA’s role in flood management.

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A	Inventory local and regional flood management and planning efforts.		Med	Short	Low
	1	Identify local, regional, and statewide flood management facilities relevant to SCWA and Solano interests. (Note: Solano interests include anything that impacts Solano County.)			
	2	Develop an atlas to map and describe all flood management infrastructure in Solano County.			
	3	Inventory and index existing flood studies.			
	4	Identify and evaluate existing joint-use of facilities and multi-benefit opportunities (e.g. water supply, groundwater recharge, etc.)			
	5	Identify and prioritize outstanding concerns (e.g., climate change and sea-level rise), additional infrastructure and study needs.			

B	Define SCWA’s role in flood management.		Med	Short On-going	Med
	1	Convene a stakeholder policy level Flood Management Committee to develop guidelines and criteria for SCWA’s role in flood management Implement the Flood Management Policy adopted by the Board.			
	2	Identify scope, responsibility, and liability of SCWA and Participating Agencies regarding local flood management.			
	3	Identify collective responsibilities and evaluate potential synergies for efficient utilization of			

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
		collaborative resources between SCWA and Participating Agencies.			
	4	Evaluate current SCWA flood management policies, programs, and level of funding for effectiveness and recommendations for improvements.			
	5	Develop local flood management policy recommendations for Board review and approval.			
	6	Coordinate and implement adopted flood management policy.			

C		Assist local interests (Participating Agencies and landowners) in developing flood management plans and improvements outside of SCWA direct responsibility.	Med	On-going	Low
	1	Provide expertise and technical support to develop feasible, cost-effective flood management solutions.			
	2	Consider funding assistance for flood management improvements in accordance with approved policies.			
	3	Provide assistance to locate and secure state or federal grant funding where appropriate.			



SCWA 2016 – 2030 Strategic Plan (5-year Update)

Ulatris Flood Control Channel at Nut Tree Road, Vacaville (Dec 2005)

Photo credit: Thomas Pate

(5-year Update)

Goal #4: Water Resource Resiliency: Protect access to reliable water supplies under current and future stressors.

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A		Promote regional water supply and flood management interests in Yolo Bypass/Cache Slough Complex.	High	Long	High
	1	Participate in appropriate forums to the benefit of SCWA and Solano County stakeholders. <u>-Yolo Bypass Cache Slough Partnership</u> <u>- Lower Sacramento-Delta North Region Corridor Management Framework (CMF)</u>			
	2	Determine strategic issues and priorities and identify needed staffing and resources.			
	3	Update Board as strategies and priorities evolve.			

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B		Protect water rights and supplies.	High	On-going	High
	1	Maintain and enhance SWP/NBA Reliability by: <ul style="list-style-type: none"> a. Continue participation in State Water Project Contractor forums b. Implement the NBA AIP 			
	2	Protect Solano Project reliability including: <ul style="list-style-type: none"> a. Complete Solano Project municipal water rights licensing process b. Implement Solano Habitat Conservation Plan (HCP) c. Monitor and comply with Putah Creek Accord. d. Support Lower Putah Creek Coordinating Committee (LPCCC) and promote success. e. Monitor potential ESA and water rights concerns. 			
	3	Promote protection of North Delta Water Agency contract(s).			

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
	4	Protect Area of Origin (AOO) status.			
	5	Protect other water rights and permit holders.			
	6	<u>Protect water rights associated with the Bay Delta Plan and promote the Healthy Rivers & Landscape (HRL) program on behalf of the Solano Project, NBA, and other member agency water rights and permit holders.</u>			

C	Monitor emerging challenges to SCWA water supply reliability and promote advocacy of SCWA interests.		High	On-going	Med High
	1	Continue participation in the Bay Area and Westside IRWMP programs.			
	2	<u>Support the collaborative regional and individual interests of the Lower Sacramento-Delta North Region Corridor Management Framework (CMF) coalition members and the adopted values and principles of the CMF. Continue to monitor, participate, and advocate for the Bay Delta Plan - HRL program on behalf of the Solano Project, NBA, RD 2068, Vallejo, North Delta Water Agency, and other member or partner agency water rights and permit holders.</u>			



Putah South Canal Terminal Reservoir, Solano Project

Photo Credit: Ken Davis

Goal #5: Education and Outreach: Provide and maintain communication of SCWA activities and responsibilities.

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A	Develop an ongoing program to keep Board Members informed of SCWA responsibilities as well as regional, state and federal issues impacting SCWA.		High	On-going	Med
	1	Develop and maintain a briefing book for Board members.			
	2	Maintain an electronic resources library.			
	3	Provide links to relevant source information in board agenda packets.			
B	Evaluate, and where appropriate, coordinate public awareness of water-related programs throughout the County.		High	Short	Med
	1	Inventory existing SCWA and Participating Agencies outreach programs.			
	2	Identify additional needs and develop Outreach Plan.			
	3	Implement the Outreach Plan to promote the accomplishments of SCWA programs.			
	4	Coordinate outreach efforts and assistance programs including water conservation, storm water, and other emerging issues.			
	5	Engage the public, where appropriate, in water issues affecting Solano County.			

C	Enhance SCWA website.		Med	Short	Low
	1	Evaluate the need for improvements to the existing SCWA website.			
	2	Implement improvements and maintain website regularly with current up-to-date information.			

Goal #6: Data Management: Maintain data that supports effective, efficient water supply and reliability.

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A	Maintain an integrated water-related data management system.		Med	On-going	Med
	1	Develop data management policies and guidelines.			
	2	Provide integrated system in a user-friendly format for use by Participating Agencies (internal) and the public (external) consistent with policies and guidelines.			

B	Evaluate the need for a comprehensive Solano County water-related data management system.		Med	Short	Med
	1	Advisory Commission to assess the needs for a comprehensive data management system.			
	2	Evaluate data sources and need for additional data.			
	3	Evaluate existing data system and hardware for future needs.			

C	Continue to compile and report for CA Statewide Groundwater Elevation Monitoring (CASGEM).		Med	On-going	Low
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SCWA 2016 – Update

Part

(5-year

Operations controls, PSC Headworks – Old (left) and Upgrade (right) Photo credit: SCWA

Goal #7: Natural Resources Stewardship: Develop comprehensive approaches to the stewardship of natural resources.

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A	Implement the Solano Multi-Species Habitat Conservation Plan (HCP).		High	On-going	High
	1	Release, finalize and adopt all documents.			
	2	Identify and provide required SCWA resources for HCP Implementation.			
B	Support and promote Lower Putah Creek Coordinating Committee (LPCCC) programs and projects.		Med	On-going	Med
	1	Continue to provide staff support and agency resources to implement stream restoration projects.			
	2	Develop streamlined permitting processes to implement projects.			
C	Protect SCWA water supply sources.		Med	On-going	Med
	1	Continue development and support of the SCWA Lake Berryessa Outreach Program.			
	2	Continue monitoring and develop protections for Lake Berryessa from the threat of invasive species introduction (e.g., <u>Golden/Quagga/Zebra mussels</u> , etc.)			
	3	Monitor and develop opportunities to address threats to Barker Slough including water quality and endangered species regulations.			
D	Identify other habitat and watershed stewardship opportunities and implement activities where feasible.		Med	On-going	Low
	1	Identify current activities and opportunities.			

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
	2	Prioritize and implement activities and opportunities.			
	3	Monitor and develop future opportunities.			

E	Monitor and assess outside planning efforts for influences on SCWA’s habitat stewardship activities.		Med	On-going	Med
	1	Participate in local and regional planning efforts considered for implementation in or potentially affecting Solano County.			
	2	Identify and address impacts to SCWA stewardship activities.			
	3	Develop opportunities to implement SCWA stewardship priorities.			



Putah Creek dam removal

Photo credit: SCWA



Chinook salmon spawning in Putah Creek restoration site

Photo credit: Thomas Pate



Reclaimed refuse from Lower Putah Creek restoration site

Photo credit: Thomas Pate

Goal #8: Groundwater Management: Implement SCWA's role in Sustainable Groundwater Management Act (SGMA).

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A		Participate in ongoing development of Solano Sub-basin Groundwater Sustainability Agency (GSA). Continue to support and staff the Solano Subbasin GSA	High	Short On-going	High Med
	1	Provide support and attend SGMA discussions. staff to the Solano Subbasin GSA			
	2	Maintain a strong objective relationship with municipal and agricultural stakeholders.			
	3	Determine SCWA's role in Solano Sub-basin GSA and P periodically assess <u>SCWA's role in the Solano Subbasin GSA</u> continued role.			

B		Support Groundwater Management Plan Development.	Med High	Med On-going	Med
	1	Provide services and staff support upon request and approval.			
	2	Provide a regional groundwater data repository, as appropriate.			



SCWA 2016 – 2030 Strategic Update

(5-year

Groundwater system schematic

Photo credit: Google

Goal #9: *Advocacy*: Expand proactive advocacy at regional, state and federal levels to achieve the objectives of SCWA.

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A	Develop legislative / advocacy priorities.		High	Short	Low
	1	Conduct annual workshop to develop Legislative Platform with SCWA Board and Staff to set water-related legislative priorities for regional, state and federal interests that benefit Solano County.			
	2	Define structure and develop guidelines for the function of an active SCWA Legislative Committee.			
	3	Monitor current activities and recommend strategic modifications to Legislative Platform.			

B	Prepare legislative / advocacy materials.		High	Short	Med
	1	Develop and maintain advocacy materials annually to include current legislative priorities.			
	2	Retain professional public relation and outreach firms, where appropriate, to prepare targeted advocacy materials.			

C	Actively promote legislative / advocacy priorities.		High	On-going	High
	1	Elevate SCWA’s lobbying efforts at agency and legislative levels.			
	2	Enhance relationships with regional, state and federal agencies.			
	3	Conduct regular visits to legislature and state agencies to share common, agreed upon, legislative priorities.			

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
	4	Explore potential benefits of federal lobbying.			
	5	Prepare annual summary report of outcomes.			

D	Monitor CA Water Fix and EcoRestore processes to avoid or minimize the impacts to Solano water interests.		High	Long	Med
	1	Follow and participate in relevant discussions and forums.			

E	Promote the Lower Sacramento-Delta North Region Corridor Management Framework (CMF).		High Med	Long n- going	High Med
	1	Support the collaborative regional and individual interests of the CMF coalition members and the adopted values and principles of the CMF.			
	2	Participate and collaborate with state and federal agencies to develop and implement locally supportable, mutually-beneficial solutions that meet multiple objectives.			
	3	Advocate for federal and state support and assistance to implement the NBA AIP as part of the regional public benefit ecosystem solutions.			
	4	Advocate for support and assistance to implement Rio Vista flood protection due to public need for proposed improvements for increased flood capacity through the Yolo Bypass.			

Goal #10: Funding and Staffing: Provide the necessary resources to continue to achieve SCWA's mission and values efficiently and effectively in a fiscally responsible manner.

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
A		Prepare SCWA Fiscal Plan(s) that includes normal operational costs and anticipated costs to implement the strategic plan goals and objectives.	High	On-going	Low
	1	Prepare 5-year and 10-year Fiscal Plan with performance measures.			
	2	Monitor, evaluate, and project trends in operational costs and revenue streams.			
	3	Recommend changes, as appropriate.			
B		Evaluate Reserve Policy and amend as appropriate to be fiscally responsible and defensible.	High	Short	Med
	1	Retain consultant to evaluate policy and recommend modifications.			
	2	Implement approved recommendations.			
C		Provide necessary and sufficient staffing and resources to maintain program activities and to achieve the goals and objectives of strategic plan priorities.	High	On-going	Med
	1	Review current SCWA budget, organizational structure, job classifications, and assignment of duties of current staff for effective balance and economy of resources.			
	2	Determine additional staffing needs to continue providing the highest quality and cost effective service while maintaining positive professional recognized organizational culture.			

Objective	Strategy	Objectives and Strategies	Pri	Time frame	LOE
	3	Recruit high-caliber qualified candidates for employment and integration into the SCWA professional team and culture.			
	4	Provide appropriate resources and incentives to staff to promote retention and longevity of SCWA investments in staff.			
	5	Develop succession planning.			

D	Optimize opportunities for cost-savings strategies.		High	On-going	Low
	1	Monitor and evaluate potential private partnership opportunities for special projects.			
	2	Monitor and evaluate upcoming state/federal funding opportunities.			
	3	Review internal operations and programs for cost efficiencies.			



SCWA staff rescuing fish

Photo credit: SCWA

GLOSSARY OF ACRONYMS, SELECTED DEFINITIONS AND REFERENCES

ACRONYMS

CMF	Lower Sacramento-Delta North Region Corridor Management Framework
DWR	California Department of Water Resources
ESA	Endangered Species Act
HCP	Habitat Conservation Plan
IRWM	Integrated Regional Water Management
LPC	Lower Putah Creek
LPCCC	Lower Putah Creek Coordinating Committee
NBA	North Bay Aqueduct
NBA AIP	North Bay Aqueduct Alternate Intake Project
PSC	Putah South Canal
RFQ	Request for Qualifications
SCFC&WCD	Solano County Flood Control and Water Conservation District
SCWA	Solano County Water Agency
SP	The Solano Project (built by the U.S. Bureau of Reclamation and principally consists of the following features: Lake Berryessa, Monticello Dam, and the Putah Diversion Dam)
SPSG	Strategic Planning Stakeholder Group
SWP	State Water Project
USBR	U.S. Bureau of Reclamation

DEFINITIONS

Integrated water management includes regional water supply reliability and water quality, local and regional flood management, and stewardship of regional natural resources such watershed and habitat ecosystems.

Life-cycle costing includes the actual costs to purchase, own, operate, maintain and, finally, dispose of an object or process.

REFERENCES

CA Water Fix: <http://www.californiawaterfix.com/>

California Water Plan 2013 Update: <http://www.water.ca.gov/waterplan/cwpu2013/final/index.cfm>

Lower Sacramento-Delta North Region Corridor Management Framework:
<http://www.scwa2.com/resources-management/ybcs-corridor-stakeholder>

EcoRestore: <http://resources.ca.gov/ecorestore/>

Lower Putah Creek Coordinating Committee: <http://www.scwa2.com/water-supply/lpccc>

Solano Multispecies Habitat Conservation Plan: <http://www.scwa2.com/water-supply/habitat/solano-multispecies-habitat-conservation-plan>

SOLANO COUNTY WATER AGENCY

MEMORANDUM



TO: Board or Directors
FROM: SCWA Advisory Commission
DATE: February 26, 2015
SUBJECT: Planning

At the December 11 SCWA Board meeting the Board requested a recommendation from the Advisory Commission on appropriate SCWA planning efforts. The Advisory Commission met on January 7 to discuss the request.

There are several upcoming planning needs that need to be addressed:

- Urban Water Management Plans (UWMP) - due July 2016. The larger cities are required, SCWA is optional
- Groundwater Sustainability Plans - due 2020. Putah Fan/Tehama groundwater basin
- USBR Water Management Plans - due date varies. Solano Project water users, including SCWA
- SCWA Strategic Plan - last done in 2005. No requirement

The Advisory Commission recommends the following:

1. The SCWA Strategic Plan be updated. As was done in 2005, the Strategic Plan should cover all functions of SCWA including water supply, flood management, habitat conservation, water conservation and public education. Funding should be allocated in the FY 2015-2016 SCWA budget for this effort. As was done in 2005 the Board should establish a committee made up of Board members, member agency staff and other stakeholders to participate in the planning effort. The consultant selection process should start immediately. The Strategic Plan should be completed, or at least in final draft by the end of 2015.
2. SCWA prepare a new UWMP (with more content than the last SCWA UWMP). Cities continue to prepare their own UWMPs. The SCWA Strategic Plan will include documentation of Solano Project and State Water Project water supplies and countywide conservation efforts. The individual UWMPs will use or reference much of the information

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www.scwa2.com



in the Strategic Plan. The Strategic Plan will also be used to provide information for the USBR Water Management Plans.

3. The Groundwater Sustainability Plan be done separate from the Strategic Plan to be led by a Groundwater Sustainability Agency formed by the Solano groundwater users. The Groundwater Plan is not due until 202 and has a slower development pace than the Strategic Plan and UWMPs and involves a smaller subset of local agencies.

APPENDIX B: SCWA BOARD ACTION

Action Item No. 2015-16
Agenda Item No. 8

**ACTION OF
SOLANO COUNTY WATER AGENCY**

DATE: March 12, 2015

SUBJECT: SCWA Strategic Planning

RECOMMENDATIONS:

1. Establish a SCWA Strategic Planning Stakeholder Group.
2. Appoint Board members and a Chair to the Stakeholder Group.
3. Authorize staff to proceed with solicitation of Requests for Qualifications and Proposals to hire a consultant to assist in preparing the SCWA 2015 Strategic Plan.

FINANCIAL IMPACT:

There is adequate funding in the current SCWA FY2014-2015 budget to initiate the process. The bulk of the expenses will be in the next fiscal year. A scope and budget will be negotiated with a selected consultant and brought to the Board for approval in May or June. Funding will need to be included in the FY 2015-2016 budget.

BACKGROUND:

At the December 11, 2014 SCWA Board meeting the Board requested a recommendation from the Advisory Commission on appropriate SCWA planning efforts. The Advisory Commission met on January 7, 2015 to discuss the request. A memorandum to the Board from the Advisory Commission is attached.

Continued on next page

Recommended: _____
David B. Okita, General Manager

Approved as recommended Other (see below) No Action taken

Modification to Recommendation and/or other actions:

Chairman Crossley appointed Mayors Batchelor, Patterson and Price; Supervisors Seifert and Vasquez; and Director Kluge to the Strategic Planning Stakeholder Group. Director Kluge was appointed chair of the Group.

I, David B. Okita, General Manager and Secretary to the Solano County Water Agency, do hereby certify that the foregoing action was regularly introduced, passed, and adopted by said Board of Directors at a regular meeting thereof held on March 12, 2015 by the following vote.

Ayes: Directors Patterson, Pederson, Price, Holdener, Crossley, Richardson, Hannigan, Seifert, Sperring, Vasquez, Kluge, Thomson, Sanchez, Augustine, and Davis

Noes: None

Agenda Item No. 8

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The Advisory Commission recommends that the Agency develop a new SCWA Strategic Plan, last done in 2005. Staff concurs with the Commission's recommendation. The 2005 Plan was a useful tool with most of the recommendations implemented but the 2005 Plan is out of date and of little current use. The purpose of a Strategic Plan is to provide assistance to the Board in prioritizing Agency resources and staffing. The Strategic Plan will include a prioritized list of integrated actions dealing with a broad range of Agency programs including water supply, water quality, flood management, habitat conservation plan, water conservation, and environmental issues. The Plan will be developed using principles of integrated water management. The Plan will also be used by the Agency and cities in developing their respective Urban Water Management Plans which are due in July, 2016.

The Agency's 2005 Strategic Plan was developed by a Stakeholder Group made up of five SCWA Board members, three Advisory Commission members, the Solano Irrigation District General Manager, the Chair of the Flood Control Advisory Committee and a representative from each Solano wastewater agency (Fairfield-Suisun Sewer District and Vallejo Sanitation and Flood Control District). A consultant was hired to assist the Stakeholder Group to prepare the 2005 Strategic Plan. The cost to develop the 2005 Strategic Plan was approximately \$150,000; staff anticipates a similar cost for the 2015 Plan development.

The 2015 Strategic Plan should be completed by the end of 2015 in order to be useful in the development of Urban Water Management Plans. Staff recommends establishing a Strategic Plan Stakeholder Group consisting of:

1. Up to five SCWA Board members with one of the Board members appointed Chair;
2. Five Advisory Commission members selected by the Commission;
3. The Chair of the Agency's Flood Control Advisory Committee; and
4. A staff representative from the Fairfield Suisun Sewer District and the Vallejo Sanitation and Flood Control District.

Staff seeks authorization to proceed with Requests for Qualification and Proposals to procure consulting services to assist the Stakeholder Group complete the 2015 Strategic Plan on schedule. A scope and budget proposal from the preferred consultant will be brought back to the Board with a recommendation from the Stakeholder Group for consideration.

Placeholder for March 2026 Board Action Item

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APPENDIX C: STAKEHOLDER ASSESSMENT QUESTIONNAIRE

SOLANO COUNTY WATER AGENCY STRATEGIC PLAN ASSESSMENT QUESTIONNAIRE

v.4 (09-04-15)

Introduction:

The Solano County Water Agency (SCWA) is working with Kennedy/Jenks (K/J) to prepare a new Strategic Plan. The last Strategic Plan was prepared in 2005, and while it was a useful tool with most of the recommendations implemented, it is out-of-date and no longer provides guidance to prioritize resources. The 2005 Strategic Plan was an integral element of the Solano Counties Integrated Regional Water Management Plan. The 2015 Strategic Plan is anticipated to be a standalone Strategic Plan.

Updating a Strategic Plan is an opportunity to review the changes that have occurred over the past 10 years and plan for the challenges SCWA anticipates facing moving forward into the next 10 years (we will confirm this timeframe during our meeting). It allows SCWA to set a vision and future for the high priority policies and actions that the SCWA and its agency members will implement in the coming years.

Many ideas go into preparing a Strategic Plan. To understand the perspectives of the stakeholders, Jodie Monaghan, JM Consultants (a subcontractor of K/J), will conduct interviews to assess stakeholder expectations for the Plan. The purpose of the interviews will be to:

- Review the efficacy and outcomes of the 2005 Strategic Plan.
- Understand stakeholder expectations of the 2015 Strategic Plan.
- Assess the challenges currently facing SCWA.

Confidentiality:

All interviews are confidential. Nothing will be attributed to any individual. K/J will use the information gained to prepare a scope of work for the balance of the project. In addition, the findings will be discussed at the September 21st meeting.

Assessment Questions

Overview

1. Please describe your role and responsibilities within your agency/district.
2. What services does your agency/district receive from SCWA?
3. How do you interface with SCWA?

Strategic Planning

4. Thinking of the 2005 Strategic Plan:
 - a. What do you know of the 2005 Strategic Plan?
 - b. How did you agency/organization use the Strategic Plan?
5. What do you consider to be the key issues that SCWA will face in the next 10 years?
6. What do think are the priority activities that SWCA needs to engage in over the next 10 years?
7. The authorities of SCWA fall into two main categories: water supply and flood control. It also performs habitat conservation and watershed management activities. Does this scope serve all the member agencies and districts well? Should SCWA be doing more? Should it be doing less?
8. What do you consider to be the strengths of SCWA? The weaknesses?
9. To assist in creating a vision and Strategic Plan for SCWA, what key technical questions need to be answered?
10. Do you believe there are critical information/data gaps that need to be addressed before a Strategic Plan can be developed?
11. What are your expectations for the 2015 Strategic Plan?
 - a. What do you think the scope of the Plan should be?
 - b. What do you think the desired outcomes of the Plan should be?
 - c. What topics should be included in the Plan?
 - d. What process would best facilitate the development of the Plan?
 - e. Who should participate in the development of the Plan?
 - f. How do you think you will use the Plan?
12. Would it be useful to have a Charter for the stakeholders participating in the strategic planning process?

Wrap-up

13. Is there anything we haven't talked about that would help us understand your thoughts on the preparation of the Strategic Plan?
14. We intend to interview all of the stakeholders on the Strategic Planning Stakeholder Group but is there anybody else we speak with to understand the issues?

APPENDIX D: STAKEHOLDER ASSESSMENT INTERVIEWEES

Len Augustine	Mayor, City of Vacaville
Greg Baatrup	Fairfield Suisun Sewer District
Jack Batchelor	Mayor, City of Dixon
Steve Chappell	Suisun Resource Conservation District
John Currey	Dixon Resource Conservation District
Bill Emlen	Solano County- Resource Management
Goulart, Roberta L.	Solano County- Resource Management
Erin Hannigan	Solano County Supervisor – District 1
Mike Hardesty	RD 2068
Don Holdener	Maine Prairie Water District
Cary Keaten	General Manager, Solano Irrigation District
John D. Kluge	Solano Irrigation District
Chris Lee	Solano County Water Agency
Thomas Pate	Solano County Water Agency
Elizabeth Patterson	Mayor, City of Benicia
Katherine Phillips	Solano County Water Agency
Harry Price	City of Fairfield, Mayor
Martin Querin	Assistant Public Works Director, City of Vallejo
Alex Rabadoux	Solano County Water Agency
Norman Richardson	Mayor, City of Rio Vista
Terry Riddle	Flood Control Advisory Commission
Felix Riesenber	City of Fairfield
Scott Rovnpera	City of Benicia
Pete Sanchez	Mayor, City of Suisun City
Roland Sanford	Solano County Water Agency
Steve Sawyer	City of Vacaville
Linda Seifert	Solano County Supervisor – District 2
Jim Spering	Solano County Supervisor – District 3
John Vasquez	Solano County Supervisor – District 4

APPENDIX E: SUMMARY OF STAKEHOLDER ASSESSMENT FINDINGS

- Conducted 26 Interviews. All interviews confidential. Interviewed representatives from:
 - Solano County
 - 7 cities
 - Solano Irrigation District
 - RD2068
 - Maine-Prairie Water District
 - Solano RCD
 - Suisun RCD
 - SCWA Flood Control Advisory Committee
 - SCWA Water Advisory Commission
 - SCWA Staff

- Purpose of interviews:
 - Review the efficacy and outcomes from the 2005 Strategic Plan.
 - Assess the challenges currently facing SCWA.
 - Understand the expectations for the 2016 Strategic Plan.

- 2005 Strategic Plan:
 - Few current members participated in developing 2005 Strategic Plan.
 - Most not aware if Plan was used.
 - Many Board members didn't recall if they were updated on the progress.
 - The general consensus was that most projects were completed.
 - Overall impression: The Strategic Plan was more effective as a guidance tool in the earlier years.

- Current Key Issue: Water Reliability
 - About half the interviewees asked if there is an adequate water supply.
 - There was a concern that future demand could outstrip supply if cities fully build out and agriculture continues to expand to permanent crops.
 - With the drought, there is uncertainty of SWP deliveries.
 - Increasing regulations and concern that state may redo water rights.
 - Evolving state policy regarding reasonable use of water.

- Current Key Issue: Infrastructure
 - Solano Project has ongoing replacement and betterment needs.
 - Ongoing operations and maintenance needed for all conveyance systems.

- There are conveyance capacity limitations for NBA.
 - Total available supply exceeds current conveyance capability. Currently not an issue because local districts work around flow limitations by increasing local storage and timing of deliveries.
 - 2 cities have contract rights to NBA water but no conveyance system. This water could be needed sometime in the future.
 - The Alternate Intake for the North Bay Aqueduct was cited by a majority of interviewees as a major need to address a growing problem. The issues involve water quality and pumping restrictions to accommodate endangered species.
- Current Key Issue: Groundwater
 - Groundwater was a key issue for most interviewees.
 - Concern that the hardening of demand from changing crop patterns could lead to overdraft the Solano aquifer.
 - The question was asked - should GW be managed for the entire County or just those sitting on sub-basins?
 - The State has mandated Sustainable GW Plans. Many asked who should be the SGMA lead.
 - 75% opined that SCWA made the most sense to be the SGMA lead.
 - 25% believe the County is the better choice with SCWA as technical support.
 - A few suggested a Joint Powers Agency independent of both SCWA and the County.
 - Should sub-basin boundaries be redrawn to match County boundaries?
 - Who should monitor and permit wells?
- Key Issue: Integration of all Water Resources
 - There was acknowledgment that all water resources are related including:
 - Surface water
 - Groundwater
 - Flood water
 - Drain water
 - Waste water
 - Recycled water
 - There was an overwhelming desire for local control but also to have one coordinating agency for all water resources.
 - Some opined that waste water might better be integrated at the County level.

- Key Issue: Drought / Climate Change
 - Will likely affect both supply and demand of:
 - Surface water
 - Ground water use and recharge
 - Some expressed concern about the changing weather patterns and the increased likelihood of flooding.
 - Several interviewees worried about increasing drought regulations.
 - They worried that evolving state policy regarding reasonable use of water could ultimately require excess supplies to be shared with cities and counties who don't have an adequate water supply.
 - A few interviewees thought SCWA should develop a county-wide Drought Plan.
 - Several respondents thought SCWA should have taken a stronger role in water conservation by developing guidelines that the individual Participating Agencies could use.

- Key Issue: Flood Management
 - It was noted that SCWA has authority but no specific responsibility to do flood management. No one agency has overall responsibility for flood management in Solano County.
 - Several suggested that rural flood management is an issue.
 - There was mixed reaction whether the County's flood needs are well served. Not all participating agencies with needs feel they are served.
 - It was noted that previously developed flood control assessment districts that would have addressed some of the flood issues were vetoed by voters.
 - Incremental approach to flood projects may be better tactic.
 - Staff noted that several studies have been done but few proposed solutions have been implemented for a variety of reasons.
 - There is concern that widening the Yolo Bypass could involve more seasonal flooding.
 - Several expressed concern about the impacts of the CA Fix if it is ever built.

- Key Issue: Watershed Management
 - Habitat Conservation is an important mission of SCWA. Conservation activities include:
 - Cache Slough
 - Putah Creek Accord
 - The Habitat Conservation Plan (HCP) needs to be completed as soon as possible.
 - SCWA is currently subject to restricted maintenance in riparian corridors until the HCP is completed.
 - Participating Agencies need to look at the benefits of the HCP.

- Watershed stewardship is vital. Watershed health protects surface water supply.
- Key Issue: Funding
 - Grant programs to individual landowners for flood control are highly valued.
 - There is a need for increased funding and technical support for Participating Agencies.
 - SCWA currently has substantial reserves.
 - There is concern that the Reserve Policy may not be adequate to protect reserves.
 - Many remarked that funding should be more transparent.
- Key Issue: Regulations
 - Many noted that SCWA needs to be vigilant against regulatory creep from state agencies.
 - It will be incumbent upon SCWA to manage regulatory impacts.
 - Many interviewees express the need for more engagement in legislative affairs at the regional, state and federal levels.
 - Most commented that SCWA needs to participate in all regional forums. They noted that relationship building is key to getting the County's needs met.
- Key Issue: Public Outreach
 - Interviewees were split on the need for public awareness of SCWA.
 - Some saw the benefits of public awareness; others wanted to maintain local control.
 - Several asked what the right level of public outreach is. They suggested, at a minimum, the value must equal the cost.
 - Several suggested that representative of ag, business and major users should be included in SCWA planning.
- Additional Issues raised by a few respondents include:
 - There is a need for additional water storage.
 - There is a need for additional water sources – though now (i.e., the drought) is not the time.
 - The County needs to balance land use (and therefore water demand) between urban and ag.
 - Participating Agencies should have the right to sell excess water at market prices.
 - There is an inequity of services to some Participating Agencies though all pay the same rates.

- A further concern is that Participating Agencies don't receive equal services from SCWA but have an equal vote on the Board.
- A key question raised by many interviewees is: What should be the Role of SCWA?
 - Is it a county-wide water agency managing all sources of water or is it a water contractor with ancillary responsibilities?
 - With the need to integrate water resources, should SCWA be expanded to be the key water agency in Solano County?
 - It was noted that SCWA's footprint is the same as the County but SCWA doesn't serve the entire County.
 - There are conflicting expectations of SCWA.
 - There is a general feeling that SCWA should be taking more of a leadership role.
- Strengths of SCWA
 - Impressive, competent staff.
 - Solves problems using a team approach.
 - Nimble – responds quickly to new issues.
 - Repository/generator of data – helps Participating Agencies make better decisions.
 - Has financial resources.
 - Diverse Board.
 - Helps participating agencies exchange water to meet everyone's needs.
- Challenges for SCWA
 - Small staff – limited ability to get things done.
 - Inequities in addressing Participating Agency's issues.
 - Focuses too much on supply, not enough on flood control.
 - Should take more of a leadership role in some areas (ex. Water Conservation.)
 - The public is not typically aware of SCWA. SCWA should seek to build public trust.
 - Some internal operations should have better controls.
 - Sometimes politics gets in the way – SCWA's duty should be to the residents of Solano County.

APPENDIX F: STRATEGIC PLANNING STAKEHOLDER GROUP

Ron Anderson	Assistant City Manager, City of Suisun City
Greg Baatrup	General Manager, Fairfield Suisun Sewer District
Jack Batchelor	Mayor, City of Dixon
Suzanne Bragdon	City Manager, City of Suisun City
Justen Cole, P.E.	Senior Civil Engineer, City of Vacaville
Royce Cunningham, P.E.	Director of Utilities, City of Vacaville
Roberta Goulart	Resource Management, Solano County
Mike Hardesty	General Manager, Reclamation District 2068
Misty Kaltreider	Geologist, Solano County
Cary Keaten, P.E.	General Manager, Solano Irrigation District
John Kluge	Director, Solano Irrigation District, SPSG Chair
Thomas L. Pate, P.E.	Principal Water Resources Engineer, Solano County Water Agency
Elizabeth Patterson	Mayor, City of Benicia
Harry Price	Mayor, City of Fairfield
Felix Riesenberger, P.E.	Assistant Public Works Director, Utilities, City of Fairfield
Scott Rovanner	Water Treatment Plant Superintendent, City of Benicia
Roland Sanford	General Manager, Solano County Water Agency
Steve Sawyer, P.E.	Assistant Director, Utilities, City of Vacaville
Terry Schmidtbauer	Assistant Director, Resource Management, Solano County
Linda Seifert	District 2 Supervisor, Solano County
John Vasquez	District 4 Supervisor, Solano County

APPENDIX G: STAKEHOLDER GROUP CHARTER

Solano County Water Agency Strategic Planning Stakeholder Group

Charter

Purpose and Goals

The purpose of the Solano County Water Agency (SCWA) Strategic Planning Stakeholder Group (SPSG) is to develop a Strategic Plan (Plan) for the SCWA. SCWA is a wholesale water supply agency providing untreated water to cities and agricultural districts from the Federal Solano Project and the North Bay Aqueduct located in the Delta out of Cache Slough. Additionally, SCWA is involved in numerous Flood Management programs within Solano County including levees bordering the Yolo Bypass in and adjacent to Solano County. SCWA also performs habitat conservation and watershed management activities.

The goals of the SPSG are to:

- Work collaboratively with other SPSG members who represent SCWA member agencies and other water users and interests throughout the entire Solano County.
- Develop a common understanding of current and future water needs and resources in Solano County.
- Support development of water resource management objectives that protect resources in a sustainable manner, ensure local control, address current and future local water needs, and support the economy and the environment.
- Negotiate in good faith to achieve consensus on the development of a Strategic Plan that will guide the management of surface and groundwater into the future.

Stakeholder Group Membership

The core Stakeholder Group is structured as an ad hoc alliance of representatives from SCWA and its participating agencies. Current membership includes representatives from:

- City of Benicia
- City of Dixon
- City of Fairfield
- City of Rio Vista
- City of Vacaville
- City of Vallejo

- Fairfield Suisun Sewer District
- Solano County
- RD 2068
- Solano County Flood Control Advisory Committee
- Solano County Water Agency
- Solano Irrigation District
- City of Suisun City

Roles and Responsibilities

Stakeholder Group: The Stakeholder Group is responsible for the initial development of the Strategic Plan and recommendation of the Plan to the SCWA Board for approval. Stakeholders are responsible for keeping their SCWA Board Member informed of the ongoing deliberations and actively seek their Board Member’s input.

Work Groups or Subcommittees: The Stakeholder Group can form work groups or subcommittees to assist with its work of developing goals, objectives, and strategies for the Strategic Plan. Members of the work group need not be members of the Stakeholder Group. The work groups may develop recommendations or proposals for the full stakeholder group’s consideration.

Stakeholder Group Chair: John Kluge, Solano Irrigation District, serves as the Stakeholder Group Chair. The Chair will work with the Project Manager, technical consultants and facilitator to:

- Develop the agendas for each meeting.
- Assist in building consensus among stakeholders.
- In cooperation with the Project Manager, brief the SCWA Board on the progress of the Strategic Plan.

Project Manager: Roland Sanford and Thomas Pate will serve as the Project Managers. They will interface with the Chair, technical consultant and facilitator to ensure meetings are efficient and work is completed in a timely manner.

SCWA Board: The SCWA Board has final approval of the SCWA Strategic Plan.

Consultant: Kennedy/Jenks (K/J) has a contract with the SCWA to assist in the creation of a 10-year Strategic Plan and perform all related technical analysis. Sachi Itagaki, K/J. will serve as the main point of contact with the Project Managers. The consultant will attend all Stakeholder Group meetings, contribute to the development of the Strategic Plan and strive to balance stakeholder input with sound technical judgement.

Facilitator: In cooperation with the Chair, Project Managers and the Consultant, the facilitator from JM Consultants will design meetings and assist in guiding the process to develop a Strategic Plan for SCWA. The Facilitator will:

- Based on input from the Project Managers, Chair and stakeholders, draft agendas and desired outcomes for each meeting.
- Facilitate stakeholder meetings and ensure compliance with all Ground Rules.
- Assist in the preparation of meeting summaries including points of agreement and disagreement.
- Assist in building consensus among members.
- Advocate for a fair, effective, and credible process but remain impartial with respect to the outcome of the deliberations.

Attendance

Given the volume of information to be considered and the in depth discussion expected to occur, regular attendance by the SPSG member or his/her designated representative is essential. Designees are expected to be fully briefed and able to represent the member during decision making.

Ground Rules

The Stakeholder Group will use the following standing ground rules to establish a productive protocol for meetings and may modify them as appropriate.

The Stakeholder Group agrees to:

- Listen and openly discuss issues with others who hold diverse views.
- View disagreements as problems to be solved rather than battles to be won.
- Refrain from ascribing motives or intentions to other participants.
- Respect the integrity and values of other participants.

During the meetings, the Stakeholder Group agrees to:

- Honor time.
- Use conversational courtesies.
- Keep pagers and mobile phones silent during meetings.
- Appreciate humor but not engage in humor at the expense of others.

Decision Making

The SPSG is a working group tasked to develop a Strategic Plan for approval by the SCWA Board. In the development of the Strategic Plan, the SPSG will strive for consensus (agreement among all participants) in all of its decision-making. **Working toward consensus is a fundamental principle.**

Consensus means that all group members either fully support or can live with the decision or overall Plan and believe that their agencies and organizations can as well. In reaching consensus, it is useful to refer to the Gradients of Agreement. This scale makes it easier for participants to be honest. Using it, members can register less-than-whole-hearted support without fearing that their statement will be interpreted as a veto.

Gradients of Agreement					
1	2	3	4	5	6
Fully endorse!	Endorsement with minor issues.	Conditional Agreement	Stand Aside / Abstain / Neutral	Disagreement	Reject
I strongly support the proposal.	I generally like it. Proceed with my support.	I can support if some steps are taken now or in the future.	I neither support nor reject the proposal – Proceed.	I don't agree with the proposal in its current form but will not reject it outright	I cannot support the proposal at all.

When differences of opinion exist after extensive discussion, a straw poll will be taken using the Gradients of Agreement. Unless a member votes to reject (level 6), the proposal will move forward. In the event a member cannot support the proposal and votes to reject, a subcommittee will be convened to further discuss the issue until a resolution can be reached.

Communication

Media: Members are asked to speak only for their organizations or themselves when asked by external parties, including the media, about the SPSG's progress. Members will refer media inquiries to SCWA General Manager Roland Sanford and reserve freedom to express their own opinions to media representatives. Members should be careful to express only their own views and not those of other member of the Stakeholder Group. The temptation to discuss someone else's statement or position should be avoided.

Member Agencies: Members are asked to keep their member agencies informed about the process of the SPSG and to bring their agency's views into the discussion.

Decision Makers: The SCWA General Manager and the SPSG Chair will provide periodic updates to the SCWA Board.

Meeting Summaries: Meeting summaries will be provided following each SPSG meeting.

Public Engagement

All SPSG meetings will be open to the public and the public is welcome to participate in discussions. The facilitator may limit public comment to a designated public comment period if necessary to assure the Stakeholder Group can complete its work in a timely fashion.

Early in the process, the SPSG will oversee development of a public outreach plan which will guide activities related to public engagement and outreach.

Amendments to this Charter

The SPSG may use its decision-making procedure, identified above, to adopt changes to this Charter.

ACTION OF
SOLANO COUNTY WATER AGENCY

DATE: March 12, 2026

SUBJECT: Water Conservation Program Update

RECOMMENDATIONS:

Staff will provide an update about water use efficiency policies that have recently come into effect.

FINANCIAL IMPACT:

None

BACKGROUND:

In 2025, portions of SB 606 and AB 1668 went into effect. This legislation was signed in 2018 as a response to persistent droughts in the years preceding the passing of the legislation. The legislation is collectively known as Making Conservation a California Way of Life. This set annual urban water use standards for all California retail water suppliers with over 3,000 service connections. This comprehensive legislation has been phased out over several years and has several components that waters suppliers must meet to remain compliant. There are five components that help to determine the urban water use objective (overall water budget) for each supplier: indoor residential water budget, outdoor residential water budget, commercial, industrial, and institutional (CII) outdoor water budget, water loss budget, and variances or temporary provisions.

A separate companion bill was passed, introduced in 2018 and passed in 2023, AB 1572, also known as the nonfunctional turf ban. This law requires prohibition of irrigation with potable water on all decorative lawn in commercial, institutional, and industrial settings.

Recommended: 
Chris Lee, General Manager

<input type="checkbox"/> Approved as Recommended	<input type="checkbox"/> Other (see below)	<input checked="" type="checkbox"/> Continued on next page
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Modification to Recommendation and/or other actions:

I, Chris Lee, General Manager and Secretary to the Solano County Water Agency, do hereby certify that the foregoing action was regularly introduced, passed, and adopted by said Board of Directors at a regular meeting thereof held on March 12, 2026, by the following vote:

Ayes:

Noes:

Abstain:

Absent:

Chris Lee
General Manager & Secretary to the
Solano County Water Agency

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The goal of both laws are to ensure California's water resources in the face of increasing climate uncertainty.

Both laws will have a phased implementation through 2040, with various milestones that must be met. Solano County Water Agency is working to help our retail water suppliers meet these demands through offering various programs and services including outreach, technical support (specialized consultants), and incentives. These programs are carried out as part of the Agency's cost-sharing program. This allows the cities to buy into programs that suit their budget and needs, while SCWA takes on most of the costs, administration, and implementation of programming and planning.

RELEVANCE TO 2016-2025 SCWA STRATEGIC PLAN:

These new laws align with Goal #1 and Goal #4, water supply management and water resources resiliency, respectively. The legislation is meant to reduce overall urban water use and water loss at the residential and commercial level, with the explicit intent of ensuring a sustainable water supply.

**ACTION OF
SOLANO COUNTY WATER AGENCY**

DATE: March 12, 2026

SUBJECT: State Water Project – One Year Water Transfer of Article 56 “Carryover” water

RECOMMENDATIONS:

1. Authorize General Manager to execute Agreement between Department of Water Resources (DWR), SCWA, and a State Water Contractor(s), for transfer/exchange of 2026 Article 56 “Carryover” water on behalf of the Cities of Benicia, Vallejo, Vacaville, Fairfield, and Suisun City.
2. Authorize the General Manager to sign Letter(s) of Understanding between SCWA and the Cities of Benicia, Vallejo, Vacaville, Fairfield, and Suisun City memorializing SCWA’s facilitation role in transfer/exchange of 2026 Article 56 “Carryover” water allocated to the Cities of Benicia, Vallejo, Vacaville, Fairfield, and Suisun City to a State Water Contractor(s).

FINANCIAL IMPACT:

None.

BACKGROUND:

The Board of Directors adopted the Water Transfer and Exchange Policy (Water Policy) at their July 8, 2021, meeting (attached). As the Board of Directors will recall, the Water Agency holds the master contract with the Department of Water Resources for State Water Project (SWP) water. In turn, the Water Agency has member agency agreements with Benicia, Vallejo, Vacaville, Fairfield, and Suisun City each with a specific allocation of SWP water of which the Water Agency acts as a pass-through agency.

Recommended: 
Chris Lee, General Manager

<input type="checkbox"/>	Approved as Recommended	<input type="checkbox"/>	Other (see below)	<input checked="" type="checkbox"/>	Continued on next page
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Modification to Recommendation and/or other actions:

I, Chris Lee, General Manager and Secretary to the Solano County Water Agency, do hereby certify that the foregoing action was regularly introduced, passed, and adopted by said Board of Directors at a regular meeting thereof held on March 12, 2026, by the following vote:

Ayes:

Noes:

Abstain:

Absent:

Chris Lee
General Manager & Secretary to the
Solano County Water Agency

Based upon current storage levels in Lake Oroville, SWP storage levels in San Luis Reservoir, and Delta Operations, there is a significant risk of San Luis Reservoir “spilling” which could result in the loss of 10-20 TAF of Article 56 “Carryover” water. While the timing is uncertain, staff want to be prepared to administer any transfers that are requested by the member agencies. This action pertains only to 2026 Article 56 “Carryover” water. Any other water transfers such as Table A water would need to come back to the Board for approval. While the intent of this Action Item is to minimize the loss of “Carryover” water, hydrologic conditions change on a daily and weekly basis, and the loss may occur regardless of expedited actions by the Water Agency and its member agencies.

RELEVANCE TO 2016-2025 SCWA STRATEGIC PLAN:

Facilitating exchange, transfers, or sales of State Water Project water on behalf of Member Agencies is consistent with Goal #1-Water Supply Management (*Optimize the management of the region’s current and future water resources in a sustainable manner*).

LEGISLATIVE UPDATES

WATER POLICY UPDATES